



# A queueing model of dynamic pricing and dispatch control for ride-hailing systems incorporating travel times

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## Abstract

A system manager makes dynamic pricing and dispatch control decisions in a queueing network model motivated by ride hailing applications. A novel feature of the model is that it incorporates travel times. Unfortunately, this renders the exact analysis of the problem intractable. Therefore, we study this problem in the heavy traffic regime. Under the assumptions of complete resource pooling and common travel time and routing distributions, we solve the problem in closed form by analyzing the corresponding Bellman equation. Using this solution, we propose a policy for the queueing system and illustrate its effectiveness in a simulation study.

**Keywords** Ride-hailing · Dynamic pricing · Matching · Diffusion approximations · Heavy traffic analysis · Stochastic control

**Mathematics Subject Classification** 90B15 · 93E03 · 93E20 · 60J60 · 60K30

## 1 Introduction

This paper studies a dynamic control problem for a queueing model motivated by taxi and ride hailing systems. In those systems, customers and drivers can be matched centrally by a platform using web or mobile applications. In addition, the platform can adjust the prices dynamically over time. We consider a city partitioned into a set of geographical regions. Each such region should be thought of as a pick-up or drop-off location. Simultaneously, cars reside in these regions waiting to pick up customers. We use a queueing model to study this problem, following a growing number of papers in the operations research literature. However, much of the relevant literature assumes away the travel times between the pick-up and drop-off locations, see for example Ata

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et al. [9] and the references therein, with a few exceptions, e.g., Braverman et al. [33] and Banerjee et al. [19]. To the best of our knowledge, ours is the first paper to consider joint pricing and dispatch problem with travel times. Incorporating travel times is a key novelty of our model, but it leads to a significantly more challenging analysis.

We assume that the platform, also referred to as the system manager hereafter, has two levers: pricing and dispatch controls. She seeks an effective policy that makes both dynamic pricing and dynamic dispatch control decisions in order to maximize the long-run average profit. We allow the prices to depend on time and the customer location. Dynamically adjusting prices elicits two competing effects. On the one hand, increasing prices increase the per-ride revenue for the platform. On the other hand, customers are price sensitive, so higher prices result in lower customer demand. Dispatching refers to the process of matching a car with a customer requesting a ride and constitutes an important operational decision for the platform.

We model a ride-hailing or taxi system as a closed queueing network with a fixed number of jobs, denoted by  $n$ . There are  $I$  buffers,  $I$  single-server nodes, and an infinite-server node in the stochastic processing network (SPN). The terms “server” and “resource” will be used interchangeably to refer to a single-server node. Similarly, the terms “buffer” and “class” will be used interchangeably. As such, jobs in buffer  $i$  will be referred to as class  $i$  jobs, for  $i = 1, \dots, I$ . In addition to choosing prices dynamically, the system manager can engage in  $J$  possible (dispatch) activities, where each activity corresponds to a server serving jobs in a buffer. Following service at a single-server node, jobs are routed to the infinite-server node. Jobs then continue their service at the infinite-server node, after which they are probabilistically routed back to the buffers. The infinite-server node models the travel times. This process continues indefinitely.

In the context of our motivating application, jobs correspond to cars that circulate in the system perpetually. The  $I$  buffers correspond to  $I$  city regions where cars wait to get matched with a customer. In addition, the service rates at a single-server node can be thought of as the customer arrival rate to the corresponding region, which depends on the price. As a result, customer demand dynamically changes over time as the platform varies the prices of rides. An activity corresponds to dispatching a car from one region to serving an arriving customer possibly in another region. Thus, a service completion at a single-server node corresponds to a car getting matched with a customer. We assume that all customer requests that are not met immediately are lost. After getting matched with a customer, the car must travel to pick up the customer and bring him to his destination. A car picking up a customer and taking him to his destination corresponds to the job getting routed to and served at the infinite server node in the queueing model. That is, the infinite-server node models the travel time of a car from its initial dispatch time to the drop off time of the customer. Upon completing service at the infinite server node, the job is routed to the buffer that is associated with the customer’s destination. This is modeled through a probabilistic routing structure as is usually done in the queueing literature. Although the SPN we study is motivated by the ride-hailing and taxi systems, in what follows we use the queueing terminology that is standard in the literature. However, we will occasionally make reference to our motivating applications when intuition or interpretation are needed.

Ultimately, the system manager seeks to match the supply (cars) and (passenger) demand while maximizing her profit. Clearly, the availability of cars affects her pricing and dispatch decisions. In practice, a large fraction of cars to be in transit typically, carrying passengers. For example, New York City Taxi and Limousine Commission [76] reports that more than half of the cars occupied, carrying passengers, on average. Therefore, travel times significantly affect availability of cars and accounting for them is essential for modeling supply constraints accurately. As mentioned above, incorporating travel times makes the problem significantly more challenging. To ease the analysis, we assume there is a single travel node. This assumption has two implications: First, the travel times between any two regions have the same distribution. Second, upon completing service at the infinite-server node all job classes share the same probabilistic routing structure. Admittedly, this is a restrictive assumption, but it simplifies the analysis and allows us to incorporate the travel times into the model. We view our model as an important first step in the analysis of ride-sharing network models that incorporate travel times. Although these assumptions lead to a crude model of travel times, our model accounts for the effect of travel times on the availability of cars explicitly.

However, even under the single travel node assumption, the problem is not amenable to exact analysis. As such, we consider a diffusion approximation to it in the heavy traffic asymptotic regime. In that regime, under the so called complete resource pooling condition, see Harrison and López [57], we solve the problem analytically and derive a closed-form solution for the optimal dynamic prices.

Notwithstanding these restrictive assumptions, the paper makes two contributions. First, it incorporates the travel times in the model and solves the resulting dynamic pricing and dispatch control problem analytically in the heavy traffic regime. Second, it makes a methodological contribution by solving a drift-rate control problem on an unbounded domain, which could be of interest in its own right.

The rest of the paper is structured as follows. Section 2 reviews the literature. Section 3 presents the control problem for the ride-hailing platform, and the associated Brownian control problem is derived formally in Sect. 4. The equivalent workload formulation is formulated in Sect. 5 and it is solved in Sects. 6 and 7 by studying a related Bellman equation. Section 8 interprets the solution of the equivalent workload formulation in the context of the original control problem and proposes a pricing and dispatch policy. Section 9 conducts a simulation study to illustrate the effectiveness of the proposed policy. Section 10 concludes the paper. There are two appendices: Appendix A provides a formal derivation of the Brownian control problem, and additional proofs are given in Appendix B.

## 2 Literature review

Our paper is related to two streams of literature: the modeling and analysis of ride-hailing and taxi systems and the dynamic control of queueing networks.

In recent years several authors have modeled ride-hailing and taxi systems using queueing networks. A majority of this literature has focused on how pricing, dispatch (matching), and relocation decisions can improve system performance. From a mod-

eling perspective, Ata et al. [9] and Braverman et al. [33] are most closely related to ours. Ata et al. [9] model a ride-hailing system as a closed SPN with dispatch and relocation control. Under heavy traffic conditions, they approximate the original control problem by a Brownian control problem (BCP). After reducing the BCP to an equivalent workload formulation, they propose an algorithm to solve it numerically. However, their model does not include travel times, whereas ours does. Incorporating travel times leads to a significantly more challenging problem in the heavy traffic limit under the diffusion scaling. On the other hand, Braverman et al. [33] model a ride-hailing system as a closed queueing networks with travel times and relocation control. By solving a suitable linear program, they propose a static routing policy and prove that it is asymptotically optimal in a large market asymptotic regime under fluid scaling. Hosseini et al. [59] extends the analysis of Braverman et al. [33] by designing a dynamic relocation that outperforms the asymptotically optimal static policy in realistic problem instances. In a related study, Zhang and Pavone [89] uses a combination of single-server and infinite-server queueing model to study the control of autonomous vehicles. The authors derive an open loop policy by solving a linear program. Building on this solution, they also propose an effective dynamic rebalancing policy.

Several other papers are at the intersection of ride-hailing and queueing, but differ more in their modeling choices and analysis. Banerjee et al. [21] study pricing on a single-region model with a single travel time node and show that an optimal static pricing policy performs well. Banerjee et al. [19] develop an approximation framework to study vehicle sharing systems under pricing, matching, and repositioning policies for several objective functions and under various system constraints (such as travel times, welfare benchmarks, posted-price constraints). In particular, they develop algorithms and show that the approximation ratio of the resulting policy improves as the number of cars in each region grows. They also discuss how the proposed approach can be applied to incorporate travel times between stations, show how the approximation ratio changes under heavy-traffic regime, and illustrate how the results help quantify the parameters that control the scaling behavior in such systems. Banerjee et al. [20] study matching for a general closed queueing network that can be used to model ride-hailing systems. They propose a family of state-dependent matching policies that do not use any demand arrival rate information. Under a complete resource pooling assumption, they show that the proportion of dropped demand under any such policy decays exponentially as the number of supply units in the network grows. Afèche et al. [4] study (demand) admission control and supply repositioning for a ride-hailing network with strategic drivers. The authors focus on a stationary (fluid) demand model with persistent geographic imbalances. Their analysis shows how admission control decisions can influence the strategic behavior of drivers in the network. To be specific, the authors show that strategically rejecting prospective passengers at low-demand locations may be optimal in order to induce drivers to reposition to high-demand locations. Afèche et al. [3] study optimal dynamic pricing and matching policy under demand shocks with unpredictable duration. The authors focus, in contrast to Afèche et al. [3], on non-stationary, short-lived demand imbalances, and focus on wage policies, rather than operational levels, to influence driver repositioning. Özkan and Ward [78] model a ride-hailing system as an open queueing network model with impatient customers. They propose a matching policy and prove asymptotically optimality in the fluid scale

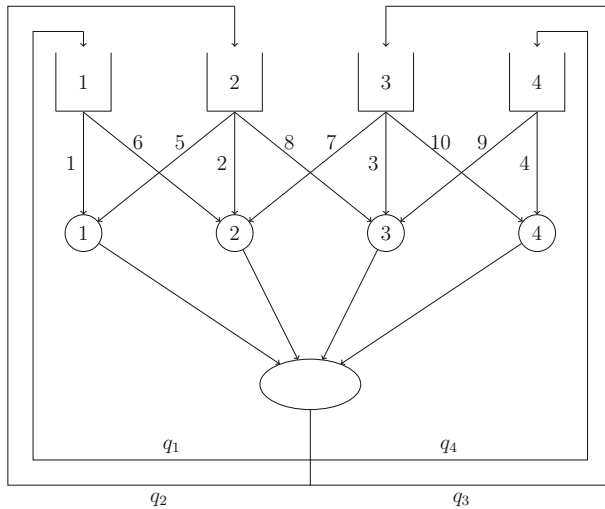
in a large market regime. Özkan [77] studies a fluid model with strategic drivers that incorporates both pricing and matching decisions, highlighting the importance of looking at multiple controls simultaneously. Besbes et al. [27] study the effect of pick up and travel times on capacity planning for a ride-hailing system by modeling it as a spatial multi-server queue. Chen et al. [38] proposes static and dynamic policies that are asymptotically optimal. Varma et al. [85] studies an open network model and proposes an asymptotically optimal policy. Examples of other papers that use spatial models for pricing include Yang et al. [88], Jacob and Roet-Green [63] and Hu et al. [60]. On the methodological side, Momcilovic et al. [75] views both jobs and servers as resources and develops a general modeling framework, which can readily be used to model ride-hailing as well as other service systems.

Several other researchers focused on different aspects of the ride-hailing and taxi systems without using queueing theoretic models. These include Wang et al. [86], Ata et al. [8], Bertsimas et al. [25], Besbes et al. [26], Bimpikis et al. [29], Cachon et al. [35], Castillo et al. [36], Chen and Sheldon [39], Garg and Nazerzadeh [43], Gokpinar and Selcuk [45], Guda and Subramanian [48], He et al. [58], Hu et al. [60], Hu and Zhou [61], Korolko et al. [68] and Lu et al. [73].

This paper also contributes to the broader literature on dynamic control of queueing systems. Two prominent approaches in that literature are: (i) Markov decision process (MDP) formulations, and (ii) heavy traffic approximations. Intuitively, the workload problem studied in Sects. 5–7 relates to the service rate and admission control problems studied using MDP formulations, see for example Stidham and Weber [83] and references therein. The most closely related papers are George and Harrison [44] and Ata [5]. These papers study the service rate control problems for an  $M/M/1$  queue and provide closed-form solutions; also see Ata and Shneorson [16], Ata and Zachariadis [18], Adusumilli and Hasenbein [2] and Kumar et al. [71].

The second approach is pioneered by Harrison [49], also see Harrison [52, 53]. In particular, a number of papers studied drift rate control problems for one-dimensional diffusions arising under heavy traffic approximations, see Ata et al. [11], Ata [6], Ghosh and Weerasinghe [46, 47], Rubino and Ata [80], Kim and Ward [65], and Ata and Tongarlak [17]. More recently, Ata and Barjesteh [7] and Ata et al. [12] studied drift-rate control problems arising in different contexts such as volunteer capacity management and make-to-stock manufacturing. The analysis of the drift-rate control problem solved in this paper differs significantly from the analysis in those papers because it involves a quadratic cost of drift rate, unbounded set of feasible drift rates, and an unbounded state space. The combination of these features lead to a more challenging analysis. Our paper also makes a modeling contribution by formulating the dynamic dispatch and pricing control problem that incorporates travel times. Furthermore, it proposes an analytically tractable approximation in the heavy traffic limit and solves that in closed form.

Lastly, our paper draws on the literature of the asymptotic analysis of closed queueing networks. For example, a simpler version of our problem with a single region ( $I = 1$ ) is related to the classical repairman problem, see Iglehart [62] and the references therein. Similarly, for examples of the asymptotic analysis of closed queueing systems with infinite-server queues, we refer the reader to Kogan et al. [67], Smorodinskii [82], Kogan and Lipster [66], and Krichagina and Puhalskii [69].



**Fig. 1** A network with four regions and ten dispatch activities. The open-ended rectangles are the buffers, the circles are the single servers, and the oval is an infinite-server node. The ten activities are represented by the arrows between the buffers and servers. The numbers on the arrows indicate their index. Activities 1, 2, 3, and 4 are local dispatch activities while activities 5 through 10 are non-local dispatch activities. The arrows from the infinite-server to the buffers represent probabilistic rerouting of jobs in the network

### 3 Model

Motivated by the taxi and ride-hailing application described in the introduction, we consider a closed queueing network with  $n$  jobs,  $I$  buffers,  $I$  single-server nodes, and one infinite-server node. Figure 1 displays an illustrative network with  $I = 4$  and  $J = 10$ , also see Sect. 9 for the motivation behind this example.

As mentioned earlier, in addition to dynamic pricing decisions, the system manager also makes dispatch decisions dynamically. There are  $J$  dispatch activities she can choose from. Each dispatch activity involves a unique buffer and a unique server—we use the terms single-server node and server interchangeably. Let  $s(j)$  and  $b(j)$  denote the server and the buffer, respectively, associated with activity  $j$  for  $j = 1, \dots, J$ . In other words, activity  $j$  is undertaken by server  $s(j)$  and it servers jobs in buffer  $b(j)$ . We describe the association between activities and resources by the constituency matrix  $A$  and the association between activities and buffers by the constituency matrix  $C$ . That is,  $A$  is the  $I \times J$  matrix given by

$$A_{ij} = \begin{cases} 1, & \text{if } s(j) = i, \\ 0, & \text{otherwise,} \end{cases} \quad (1)$$

and  $C$  is the  $I \times J$  matrix given by

$$C_{ij} = \begin{cases} 1, & \text{if } b(j) = i, \\ 0, & \text{otherwise.} \end{cases} \quad (2)$$

Let  $\mathcal{A}_i$  denote the set of activities server  $i$  undertakes. Similarly, let  $\mathcal{C}_i$  denote the set of activities that serve buffer  $i$ . We have that

$$\mathcal{A}_i = \{j : A_{ij} = 1\}, \tag{3}$$

$$\mathcal{C}_i = \{j : C_{ij} = 1\}. \tag{4}$$

For each activity  $j = 1, \dots, J$ , we associate a unit rate Poisson process  $N_j$ . We also associate a unit rate Poisson process  $N_0$  with the infinite-server node. The processes  $N_0, N_1, \dots, N_J$  are mutually independent. The service rate at the infinite-server node is denoted by  $\eta > 0$ . We denote the service rate for activity  $j$  at time  $t$  by  $\mu_j(t)$  for  $t \geq 0$  and  $j = 1, \dots, J$ . The system manager chooses prices  $p(t) = (p_i(t))$  dynamically over time, where  $p_i(t)$  denotes the price charged to customers who seek rides from region  $i$  at time  $t$ . As the reader will see below, these prices ultimately determine activity service rates  $\mu_j(t)$  for  $j = 1, \dots, J$  and  $t \geq 0$ . We assume  $p_i(t) \in [\underline{p}_i, \bar{p}_i]$  for  $t \geq 0$ , where  $0 \leq \underline{p}_i < \bar{p}_i < \infty$ . The price sensitivity of demand is captured by a nonnegative demand function  $\Lambda : \mathcal{P} \rightarrow \mathbb{R}_+^I$ , where  $\mathcal{P} = \prod_{i=1}^I [\underline{p}_i, \bar{p}_i]$ . Namely, the demand rate vector at time  $t$ , denoted by  $\lambda(t)$ , is given by<sup>1</sup>

$$\lambda(t) = \Lambda(p(t)) = (\Lambda_1(p_1(t)), \dots, \Lambda_I(p_I(t)))', \quad t \geq 0. \tag{5}$$

We make the following monotonicity assumption to simplify the analysis:

**Assumption 1** The demand rate function is strictly decreasing in price, i.e.,  $\Lambda_i(p_i)$  is strictly decreasing in  $p_i$  for  $i = 1, \dots, I$ .

From this monotonicity assumption, it follows that  $\Lambda_i(\cdot)$  has an inverse function, denoted by  $\Lambda_i^{-1}(\cdot)$ . Moreover, the pricing decisions can be replaced with choosing the demand rate vector  $\lambda(t)$  dynamically over time. This is convenient for our analysis. In order to proceed with that approach, we first define the set of admissible demand rate vectors  $\mathcal{L} \subseteq \mathbb{R}_+^I$  as follows:

$$\mathcal{L} = \prod_{i=1}^I \mathcal{L}_i, \tag{6}$$

where  $\mathcal{L}_i = [\Lambda_i(\bar{p}_i), \Lambda_i(\underline{p}_i)]$  for  $i = 1, \dots, I$ . Denoting  $\Lambda^{-1}(x) = \left( \Lambda_1^{-1}(x_1), \dots, \Lambda_I^{-1}(x_I) \right)'$  for  $x \in \mathcal{L}$ , it is easy to see that  $\Lambda^{-1}$  is the inverse function of  $\Lambda$ . Viewing the demand rates as the platform’s pricing control, we define the revenue rate function  $\pi : \mathcal{L} \rightarrow \mathbb{R}$  as follows:

$$\pi(x) = \sum_{i=1}^I x_i \Lambda_i^{-1}(x_i), \quad x \in \mathcal{L}. \tag{7}$$

<sup>1</sup> The customer demand rate in region  $i$ ,  $\lambda_i(t)$ , depends only on the price  $p_i(t)$ .

We also make the following regularity assumptions for the revenue rate function:

**Assumption 2** The revenue rate function  $\pi$  is: (a) three-times continuously differentiable and strictly concave on  $\mathcal{L}$ , and (b) has a maximizer in the interior of  $\mathcal{L}$ .

Upon completing service at a single-server node, each job goes next to the infinite-server node. Once its service there is complete, the job next joins buffer  $i$  with probability  $q_i > 0$  for  $i = 1, \dots, I$  where  $\sum_{i=1}^I q_i = 1$ . The routing probability vector  $q = (q_i)$  does not depend on the single-server node the job departed from prior to joining the infinite-server node. In other words, customers' destination distribution is identical across different origins. This is a restrictive assumption, but it simplifies the analysis significantly and enables us to incorporate travel times into the model. As discussed in the Introduction, we view this as an important first step in the analysis of ride-sharing network models that incorporate travel times. In order to model this probabilistic routing structure mathematically, we let  $\psi = \{\psi(l), l \geq 1\}$  denote a sequence of  $I$ -dimensional i.i.d. random vectors with  $P(\psi(1) = e_i) = q_i$  for  $i = 1, \dots, I$ , where  $e_i$  is an  $I$ -dimensional vector with one in the  $i$ th component and zeros elsewhere. Then letting

$$\Psi(m) = \sum_{l=1}^m \psi(l) \quad \text{for } m \geq 1, \quad (8)$$

we note that the  $i$ th component of  $\Psi(m)$ , denoted by  $\Psi_i(m)$ , represents the total number of jobs routed to buffer  $i$  among the first  $m$  jobs that have finished service at the infinite-server node.

As discussed earlier, there are two types of control decisions that the system manager must make. First, she must choose an  $I$ -dimensional demand rate process  $\lambda = \{\lambda(t), t \geq 0\}$ . This is equivalent to making dynamic pricing decisions. Recall that the customer arrival process at single-server node  $i$  corresponds to its service process. Because these customers can be transported by cars in regions corresponding to activities  $j \in \mathcal{A}_i$ , we let

$$\mu_j(t) = \lambda_i(t) \quad \text{for } j \in \mathcal{A}_i, \quad i = 1, \dots, I, \quad \text{and } t \geq 0. \quad (9)$$

This defines the  $J$ -dimensional service rate process  $\mu = \{\mu(t), t \geq 0\}$ , where  $\mu(t) = (\mu_j(t))$ . Second, she must decide on how servers allocate their time to various (dispatch) activities. This decision takes the form of cumulative allocation processes  $T_j = \{T_j(t), t \geq 0\}$  for  $j = 1, \dots, J$ . In particular,  $T_j(t)$  represents the cumulative amount of time server  $s(j)$  devotes to activity  $j$  (serving class  $b(j)$  jobs) during  $[0, t]$ .

Next, we introduce the system dynamics equations that govern the movement of jobs in the network. To that end, we let  $Q_0(t)$  and  $Q_i(t)$  denote the number of jobs in the infinite-server node and in buffer  $i$  at time  $t$ , respectively, for  $i = 1, \dots, I$ . We also let  $A_0(t)$  and  $A_i(t)$  be the total number of jobs that have arrived to the infinite-server



node and to buffer  $i$  by time  $t$ , respectively, for  $i = 1, \dots, I$ . Then we have that

$$A_0(t) = \sum_{j=1}^J N_j \left( \int_0^t \mu_j(s) dT_j(s) \right), \quad t \geq 0, \tag{10}$$

$$A_i(t) = \Psi_i \left( N_0 \left( \eta \int_0^t Q_0(s) ds \right) \right), \quad t \geq 0. \tag{11}$$

Moreover, letting  $D_0(t)$  and  $D_i(t)$  denote the total number of jobs that have left the infinite-server node and buffer  $i$  by time  $t$ , respectively, for  $i = 1, \dots, I$ , we have that

$$D_0(t) = N_0 \left( \eta \int_0^t Q_0(s) ds \right), \quad t \geq 0, \tag{12}$$

$$D_i(t) = \sum_{j \in \mathcal{C}_i} N_j \left( \int_0^t \mu_j(s) dT_j(s) \right), \quad t \geq 0. \tag{13}$$

We refer to the  $(I + 1)$ -dimensional process  $Q = (Q_0, Q_1, \dots, Q_I)'$  as the queue length process, whose dynamics is given next:

$$Q_i(t) = Q_i(0) + A_i(t) - D_i(t) \quad \text{for } i = 0, 1, \dots, I \quad \text{and } t \geq 0, \tag{14}$$

where  $Q(0)$  is the vector of initial queue lengths such that  $\sum_{i=0}^I Q_i(0) = n$ . Letting  $I_i(t)$  denote the cumulative amount of time that server  $i$  is idle during the interval  $[0, t]$  for  $i = 1, \dots, I$ , we have that

$$I_i(t) = t - \sum_{j \in \mathcal{A}_i} T_j(t), \quad t \geq 0, \tag{15}$$

or in matrix notation,  $I(t) = et - AT(t)$  for  $t \geq 0$ . Note that Eqs. (10) and (14) imply that

$$\sum_{i=0}^I Q_i(t) = \sum_{i=0}^I Q_i(0) = n \quad \text{for } t \geq 0,$$

expressing the fact that the total number of jobs in the system remains fixed in a closed network.

In order to state the platform’s objective and its control problem formally, we introduce two vectors of cost parameters  $h = (h_0, h_1, \dots, h_I)' \in \mathbb{R}_+^{I+1}$  and  $c = (c_1, \dots, c_I)' \in \mathbb{R}_+^I$ . In the context of the ride-hailing system, the platform incurs a fuel cost at a rate of  $h_0$  per traveling car. Moreover, for  $i = 1, \dots, I$ , there is a holding cost at a rate of  $h_i$  for each car waiting for a ride in region  $i$ , reflecting the fact that no driver likes sitting idle. We assume that  $h_i > h_0$  for all  $i = 1, \dots, I$ . To be more specific, we assume  $h_0$  corresponds to the costs of driving the car for an hour, e.g., fuel, depreciation, etc. In contrast,  $h_i$  ( $i = 1, \dots, I$ ) mainly captures the

driver's dislike of waiting for a customer. It may also include the opportunity cost of his time and costs associated with fuel consumption and depreciation. Assuming the latter costs are larger justifies the assumption of  $h_i > h_0$  for  $i = 1, \dots, I$ . Finally, for  $i = 1, \dots, I$ , there is an idleness cost at the rate of  $c_i$  per unit of time server  $i$  is idle. This represents the lost revenue from picking up customers arriving to region  $i$  and goodwill loss.<sup>2</sup> A control policy is denoted by  $(T, \lambda)$  and

must satisfy the following conditions:

$$T, \lambda \text{ are nonanticipating with respect to } Q, \quad (16)$$

$$T, I \text{ are nondecreasing and continuous with } T(0) = I(0) = 0, \quad (17)$$

$$\lambda(t) \in \mathcal{L} \text{ for all } t \geq 0, \quad (18)$$

$$Q_i(t) \geq 0 \text{ for all } t \geq 0, i = 0, 1, \dots, I. \quad (19)$$

Equation (16) expresses the fact that the policy can only depend on observable quantities. Equation (17) is natural given the interpretations of the processes  $T$  and  $I$ . Equation (18) requires that  $\lambda$  come from the set of achievable demand rates. Equation (19) expresses the fact that queue lengths are nonnegative. The arriving customer demand is allocated to cars waiting in various buffers through the dispatch activities  $j = 1, \dots, J$ , see for example Eqs. (10) and (13). Given a control policy  $(T, \lambda)$ , we define the cumulative profit collected up to time  $t$  as

$$V(t) = \int_0^t [\pi(\lambda(s)) - h'Q(s)] ds - c'I(t), \quad t \geq 0. \quad (20)$$

The platform's control problem is to choose a policy  $(T, \lambda)$  so as to

$$\text{maximize } \liminf_{t \rightarrow \infty} \frac{1}{t} E[V(t)] \quad (21)$$

$$\text{subject to } (10)–(20). \quad (22)$$

Because control problem (21) and (22) in its original form is not amenable to exact analysis, the next section considers a related control problem in an asymptotic regime where the number of cars gets large and derives the approximating Brownian control problem. The Brownian control problem is an approximation to the original problem, yet it is far more tractable.

## 4 Brownian control problem

Following an approach that is similar to the one taken in Harrison [49], this section develops a Brownian approximation to the control problem presented in Sect. 3. Many authors have proved heavy traffic limit theorems to rigorously justify such Brownian approximations—see for example Harrison [51], Williams [87], Kumar [70], Bramson

<sup>2</sup> One can assume  $c_i \geq p_i^* = \Lambda_i^{-1}(\lambda_i^*)$  naturally, where  $\lambda^*$  is defined in Eq. (23) below.

and Dai [31], Stolyar [84], Bell and Williams [23, 24], Ata and Kumar [10], Ata and Olsen [14, 15] and references therein. We do not attempt to prove a rigorous convergence theorem in this paper, but refer the reader to Harrison [49, 52, 53] for elaborate and intuitive justifications of the approximation procedure we follow.

The approximation procedure starts by solving the following static pricing problem (existence of the optimal solution is guaranteed by Assumption 2), which helps us articulate the heavy traffic assumption that underlies the mathematical development to follow. We set

$$\lambda^* = \arg \max_{\lambda \in \mathcal{L}} \pi(\lambda). \tag{23}$$

Recall from Assumption 2 that we assume  $\lambda^*$  is in the interior of  $\mathcal{L}$ , i.e.,  $\lambda^* \in \text{int}(\mathcal{L})$ . The vector  $\lambda^*$  represents the average demand rates that would result in the largest revenue rate ignoring variability in the system. Note that the corresponding nominal service rates for the various activities are given by<sup>3</sup>

$$\mu_j^* = \lambda_i^* \quad \text{for } j \in \mathcal{A}_i. \tag{24}$$

Using these nominal service rates, we define an  $I \times J$  input–output matrix  $R$  as follows:

$$R_{ij} = \mu_j^* C_{ij}, \quad i = 1, \dots, I, \quad j = 1, \dots, J. \tag{25}$$

Following Harrison [49, 52], we interpret  $R_{ij}$  as the long-run average rate of class  $i$  material consumed per unit of activity  $j$  under the nominal service rates  $\mu_j^*$  for  $j = 1, \dots, J$ . We also define the  $I$ -dimensional input vector  $v$  as

$$v_i = q_i \eta, \quad i = 1, \dots, I. \tag{26}$$

We interpret  $v_i$  as the long-run average rate of input into buffer  $i$  from the infinite-server node. As a preliminary to stating the heavy traffic assumption, we introduce the notion of local activities. In the context of the motivating application, it corresponds to a customer in a region being picked up by a car in the same region. Using the terminology that is standard in queueing theory, it corresponds to a server processing its own buffer. Without loss of generality, we assume that the first  $I$  activities are local. That is,

$$s(j) = b(j) = j \quad \text{for } j = 1, \dots, I.$$

This is equivalent to assuming that the first  $I$  columns of matrices  $A$  and  $C$  constitute the  $I \times I$  dimensional identity matrix. The following is the heavy traffic assumption:

<sup>3</sup> In particular, for all  $j$ ,  $\mu_j^* = \sum_{i=1}^I \lambda_i^* A_{ij}$ . This is true because there exists only one  $i$  such that  $A_{ij} \neq 0$  for each  $j = 1, \dots, J$ . That is, an activity only uses one server. In matrix notation,  $\mu^* = A' \lambda^*$ , where  $A'$  is the transpose of  $A$ .

**Assumption 3** There exists a unique  $x^* \in \mathbb{R}^J$  such that

$$x_j^* = \min\{1, \frac{v_j}{\lambda_j^*}\}, \quad j = 1, \dots, I, \quad (27)$$

$$Rx^* = v, \quad (28)$$

$$Ax^* = e, \quad (29)$$

$$x^* \geq 0. \quad (30)$$

The vector  $x^*$  is referred to as the nominal processing plan and the component  $x_j^*$  can be interpreted as the long-run average rate at which activity  $j$  is undertaken. Equation (30) says that all nominal activity levels must be non-negative. Equation (29) means that under the nominal processing plan, servers are fully utilized. Equation (28) is a flow balance condition which says that the rate of jobs leaving the buffers equals the rate of jobs entering the buffers under the nominal processing plan. Note that by Equations (25) and (28) we have  $\sum_{j \in \mathcal{C}_i} \mu_j^* x_j^* = q_i \eta$  for each  $i$ , which then implies that  $(\mu^*)'x^* = \eta$  by summing over  $i$ . We interpret  $(\mu^*)'x^*$  as the rate of jobs entering the infinite-server node under the nominal processing plan, and Assumption 3 ensures that this equals the service rate at the infinite-server node.<sup>4</sup>

Equation (27) ensures that local activities are used at maximal rates. In the context of the motivating application, this means customer demand is met by cars in the same region as much as possible.

Following Harrison [52], we call activity  $j$  basic if  $x_j^* > 0$ , whereas it is called nonbasic if  $x_j^* = 0$ . We let  $b$  denote the number of basic activities. After possibly relabeling, we assume without loss of generality that activities  $1, \dots, b$  are basic and that activities  $b + 1, \dots, J$  are nonbasic. Recall that the first  $I$  of them are the local activities. As done in [52], we partition the matrices  $R$  and  $A$  as follows:

$$R = [H \quad K] \quad \text{and} \quad A = [B \quad N], \quad (31)$$

where  $H, B \in \mathbb{R}^{I \times b}$  and  $K, N \in \mathbb{R}^{I \times (J-b)}$ . The submatrices  $H$  and  $B$  correspond to the basic activities of  $R$  and  $A$ , respectively, while the submatrices  $K$  and  $N$  correspond to the nonbasic activities.

In order to derive the approximating Brownian control problem, we consider a sequence of closely related systems indexed by the total number of jobs  $n$ . The formal limit of this sequence as  $n \rightarrow \infty$  is the approximating Brownian control problem. We attach a superscript of  $n$  to quantities associated with the  $n$ th system in the sequence. To be specific, we define the scaled demand rate function  $\Lambda^n : \mathcal{P} \rightarrow \mathbb{R}_+^I$  by

$$\Lambda^n(x) = n\Lambda(x), \quad x \in \mathcal{P}. \quad (32)$$

<sup>4</sup> Based on intuition from the classical  $M/M/\infty$  queue, this condition implies that the steady-state fraction of jobs in the infinite-server node under the nominal processing plan is equal to one as the number of jobs in the system grows, i.e. as  $n \rightarrow \infty$ .

Then we define the set of admissible scaled demand rate vectors  $\mathcal{L}^n$  as the following:

$$\mathcal{L}^n = \left\{ \lambda^n \in \mathbb{R}_+^I : \lambda^n = \Lambda^n(p) \text{ for some } p \in \mathcal{P} \right\}. \tag{33}$$

We note from Eqs. (5), (6), (32) and (33) that  $\mathcal{L}^n = n\mathcal{L}$ , and that  $\Lambda^n$  has the inverse function  $(\Lambda^n)^{-1}(x) = \left( (\Lambda_1^n)^{-1}(x_1), \dots, (\Lambda_I^n)^{-1}(x_I) \right)'$  for  $x \in \mathcal{L}^n$ . We define the scaled revenue rate function  $\pi^n$  as follows:

$$\pi^n(x) = \sum_{i=1}^I x_i (\Lambda_i^n)^{-1}(x_i), \quad x \in \mathcal{L}^n. \tag{34}$$

Observing that  $nx \in \mathcal{L}^n$  if and only if  $x \in \mathcal{L}$ , it can equivalently be shown that<sup>5</sup>

$$\pi^n(nx) = n\pi(x) = n \sum_{i=1}^I x_i \Lambda_i^{-1}(x_i), \quad x \in \mathcal{L}. \tag{35}$$

Therefore, in the  $n$ th system, the revenue rate process is simply scaled by  $n$ . We also scale the holding cost rates  $h^n$  and the idleness cost rates  $c^n$  as follows:

$$h_i^n = \frac{h_i}{\sqrt{n}}, \quad i = 0, 1, \dots, I, \tag{36}$$

$$c_i^n = \sqrt{n}c_i, \quad i = 1, \dots, I. \tag{37}$$

Lastly, we allow the mean travel time  $(1/\eta)$  to vary with  $n$  as follows:

$$\eta^n = \eta + \frac{\hat{\eta}}{\sqrt{n}}, \tag{38}$$

where  $\hat{\eta} \in \mathbb{R}$ . As observed in Kogan and Lipster [66] and Ata et al. [12], under our heavy traffic assumption we expect that the queue lengths at the buffers to be of order  $\sqrt{n}$  and that the number of jobs in the infinite-server node be of order  $n$ . Therefore, we define the centered and scaled queue length processes as follows:

$$Z_0^n(t) = \frac{1}{\sqrt{n}} (Q_0^n(t) - n) \quad \text{and} \quad Z_i^n(t) = \frac{1}{\sqrt{n}} Q_i^n(t) \quad \text{for } i = 1, \dots, I, \quad t \geq 0. \tag{39}$$

Observe that since  $\sum_{i=0}^I Q_i^n(t) = n$  for all  $t \geq 0$ , it follows that  $\sum_{i=0}^I Z_i^n(t) = 0$  for all  $t \geq 0$ .

As argued in Harrison [49] (see also Harrison [52, 53]), any policy worthy of consideration satisfies  $T^n(t) \approx x^*t$ , for all  $t \geq 0$  and large  $n$ . That is, the nominal

<sup>5</sup> The first equality in (35) is proved by applying (34) and noting that  $(\Lambda^n)^{-1}(nx) = \Lambda^{-1}(x)$  for  $x \in \mathcal{L}$ . The second equality in (35) then follows by (7).

allocation rate  $x^*$  given in Assumption 3 should give a first-order approximation to the allocation rates of the various activities under policy  $T^n$ . However, the system manager can choose the second-order, i.e., order  $1/\sqrt{n}$ , deviations from that. In order to capture such deviations from the nominal rates, we define the centered and scaled processes as follows:

$$Y_j^n(t) = \sqrt{n} \left( x_j^* t - T_j^n(t) \right), \quad j = 1, \dots, J, \quad t \geq 0, \quad (40)$$

Similarly, in the heavy traffic regime, we expect the servers to be always busy to a first-order approximation, but they may incur idleness on the second order, i.e., order  $1/\sqrt{n}$ . As such, we define the scaled idleness processes as follows:

$$U_i^n(t) = \sqrt{n} I_i^n(t), \quad i = 1, \dots, I, \quad t \geq 0. \quad (41)$$

Then, it follows from Eqs. (15) and (29) that

$$U_i^n(t) = \sum_{j \in \mathcal{A}_i} Y_j^n(t), \quad i = 1, \dots, I, \quad t \geq 0. \quad (42)$$

In addition, we define the centered and scaled demand and service rate processes, respectively, as follows:

$$\zeta_i^n(t) = \frac{1}{\sqrt{n}} \left( \lambda_i^n(t) - n\lambda_i^* \right), \quad i = 1, \dots, I, \quad t \geq 0, \quad (43)$$

$$\kappa_j^n(t) = \frac{1}{\sqrt{n}} \left( \mu_j^n(t) - n\mu_j^* \right), \quad j = 1, \dots, J, \quad t \geq 0. \quad (44)$$

Note that by Eq. (9) we have  $\kappa_j^n(\cdot) = \zeta_i^n(\cdot)$  for each  $j \in \mathcal{A}_i$ . Finally, we define the centered cumulative profit function. To do so, we first introduce the auxiliary function  $\tilde{V}^n$  that will serve as the centering function. To be specific, we define

$$\tilde{V}^n(t) = n \left[ \pi(\lambda^*) - h_0^n \right] t = n\pi(\lambda^*)t - \sqrt{n}h_0t, \quad t \geq 0, \quad (45)$$

where the second equality follows from the definition of  $h_0^n$ , see Eq. (36). Note that  $\tilde{V}^n(t)$  does not depend on the system manager's control. Therefore, instead of maximizing the average profit, she can focus on minimizing the average cost, where the cumulative cost up to time  $t$ , denoted by  $\hat{V}^n(t)$ , is defined as follows:

$$\hat{V}^n(t) = \tilde{V}^n(t) - V^n(t), \quad t \geq 0. \quad (46)$$

We then proceed with replacing the processes  $Z^n$ ,  $Y^n$ ,  $U^n$ ,  $\zeta^n$ ,  $\kappa^n$ , and  $\hat{V}^n$  with their formal limits  $Z$ ,  $Y$ ,  $U$ ,  $\zeta$ ,  $\kappa$ , and  $\xi$ , respectively, as  $n \rightarrow \infty$ . In particular, the cost

process  $\xi$  in the Brownian approximation is given by

$$\xi(t) = \int_0^t \left( \sum_{i=1}^I \alpha_i \zeta_i^2(s) + \sum_{i=0}^I h_i Z_i(s) \right) ds + c'U(t), \quad t \geq 0, \tag{47}$$

where  $\alpha_i = -\left(\Lambda_i^{-1}\right)'(\lambda_i^*) - (\lambda_i^*/2) \times \left(\Lambda_i^{-1}\right)''(\lambda_i^*) > 0$  for  $i = 1, \dots, I$ . The steps outlining the formal derivation of the Brownian Control Problem and of Eq. (47) are given in Appendix A.

The Brownian control problem (BCP) is given as follows: Choose processes  $Y = (Y_j)$  and  $\zeta = (\zeta_i)$  that are nonanticipating with respect to  $B$  so as to

$$\text{minimize } \limsup_{t \rightarrow \infty} \frac{1}{t} E [\xi(t)] \tag{48}$$

subject to

$$\begin{aligned} Z_i(t) = & B_i(t) - q_i \eta \int_0^t \sum_{i=1}^I Z_i(s) ds - \sum_{j \in \mathcal{C}_i} \int_0^t x_j^* \kappa_j(s) ds \\ & + \sum_{j \in \mathcal{C}_i} \mu_j^* Y_j(t), \quad i = 1, \dots, I, \quad t \geq 0, \end{aligned} \tag{49}$$

$$Z_0(t) = - \sum_{i=1}^I Z_i(t), \quad t \geq 0, \tag{50}$$

$$U(t) = AY(t), \quad t \geq 0, \tag{51}$$

$$\kappa_j(t) = \zeta_i(t) \quad \text{for } j \in \mathcal{A}_i, \quad i = 1, \dots, I, \quad t \geq 0, \tag{52}$$

$$Z_i(t) \geq 0, \quad i = 1, \dots, I, \quad t \geq 0, \tag{53}$$

$$U \text{ is nondecreasing with } U(0) = 0, \tag{54}$$

where  $B = \{B(t), t \geq 0\}$  is an  $I$ -dimensional Brownian motion with starting state  $B(0) \geq 0$  that has drift rate vector  $\gamma = (\gamma_i)$  where  $\gamma_i = \hat{\eta}q_i$  and covariance matrix  $\Sigma$  given by

$$\Sigma_{ii} = q_i \eta + \sum_{j \in \mathcal{C}_i} \mu_j^* x_j^* \quad \text{and} \quad \Sigma_{i i'} = q_i q_{i'} \eta \quad \text{for } i, i' = 1, \dots, I, \quad i \neq i'. \tag{55}$$

Although the BCP (49) and (52) is simpler than the original control problem that it approximates, it is not easy to solve because it is a multidimensional stochastic control problem. Thus, we further simplify it in Sect. 5 and derive an equivalent workload fomulation that is one-dimensional under the complete resource pooling condition which we solve analytically in Sect. 6.

## 5 Equivalent workload formulation

As a preliminary to the derivation of the workload problem, letting  $Z = (Z_1, \dots, Z_I)'$  and using Eq. (25), we first rewrite Eq. (49) in vector form as follows:

$$Z(t) = B(t) - \eta q \int_0^t e' Z(s) ds - C \operatorname{diag}(x^*) \int_0^t \kappa(s) ds + RY(t), \quad t \geq 0, \quad (56)$$

where  $e$  is an  $I$ -dimensional vector of ones and  $\operatorname{diag}(x^*)$  is the  $J \times J$  diagonal matrix whose  $(j, j)$ th element is  $x_j^*$ .

Motivated by the development in Harrison and Van Mieghem [56] and Harrison [52], we define the space of reversible displacements as follows:

$$\mathcal{N} = \left\{ Hy_B : By_B = 0, y_B \in \mathbb{R}^b \right\}, \quad (57)$$

where  $y_B \in \mathbb{R}^b$  is the vector consisting of the components of  $y$  indexed by the basic activities  $j = 1, \dots, b$ . We let  $\mathcal{M} = \mathcal{N}^\perp$  be the orthogonal complement of the space  $\mathcal{N}$  and call  $d = \dim(\mathcal{M})$  the workload dimension. Any  $d \times I$  matrix  $M$  whose rows form a basis for  $\mathcal{M}$  is called a workload matrix. Lemma 1 provides a canonical choice of the workload matrix  $M$  based on the notion of communicating buffers, which is defined next, see Ata et al. [9]. Also see Harrison and López [57] for a related definition of communicating servers.

**Definition 1** Buffers  $i$  and  $i'$  are said to *communicate directly* if there exist basic activities  $j$  and  $j'$  such that  $i = b(j)$ ,  $i' = b(j')$ , and  $s(j) = s(j')$ . That is, buffers  $i$  and  $i'$  are served by a common server using basic activities. Buffers  $i$  and  $i'$  are said to *communicate* if there exist buffers  $i_1, \dots, i_l$  such that  $i_1 = i$ ,  $i_l = i'$ , and buffer  $i_s$  communicates directly with buffer  $i_{s+1}$  for  $s = 1, \dots, l - 1$ .

Buffer communication is an equivalence relation. Thus, the set of buffers can be partitioned into  $L$  disjoint subsets where all buffers in the same subset communicate with each other. We call each subset a buffer pool and denote the  $l$ th buffer pool by  $\mathcal{P}_l$ ,  $l = 1, \dots, L$ . Associated with each buffer pool is a server pool. The  $l$ th server pool  $\mathcal{S}_l$  is defined as follows:

$$\mathcal{S}_l = \{k : \exists j \in \{1, \dots, b\} \text{ s.t. } s(j) = k \text{ and } b(j) \in \mathcal{P}_l\}, \quad l = 1, \dots, L. \quad (58)$$

In words, server pool  $l$  consists of all servers that can serve a buffer in buffer pool  $l$  using a basic activity. Note that since the buffer pools partition the buffers, it follows from Eq. (58) that the server pools partition the servers. Thus, the buffer pools and the server pools are in a one-to-one correspondence. As a result, there is an equivalent notion of server communication, but we stick with the definition of buffer communication for mathematical convenience. The following lemma characterizes the workload dimension and the workload matrix, see Appendix B for its proof.



**Lemma 1** *The workload dimension equals the number of buffer pools, i.e.,  $d = L$ . Furthermore, the  $L \times I$  matrix  $M$  given by*

$$M_{li} = \begin{cases} 1, & \text{if } i \in \mathcal{P}_l, \\ 0, & \text{otherwise,} \end{cases} \tag{59}$$

for  $l = 1, \dots, L$  and  $i = 1, \dots, I$  constitutes a canonical workload matrix.

To facilitate the derivation of the workload state dynamics, we define the  $L \times I$  matrix  $G$  as follows:

$$G_{lk} = \lambda_k^* \mathbf{1}_{\{k \in \mathcal{S}_l\}}, \quad l = 1, \dots, L, \quad k = 1, \dots, I. \tag{60}$$

That is, the  $l$ th row of  $G$ ,  $(G_{l1}, \dots, G_{lI})$  contains the nominal service rates for those servers in server pool  $l$  and zeros for the rest of the servers. The next lemma provides a useful result that helps us derive the workload problem. It is proved in Appendix B.

**Lemma 2** *We have that  $MR = GA$ .*

We define the  $L$ -dimensional workload process  $W = \{W(t), t \geq 0\}$  as

$$W(t) = MZ(t), \quad t \geq 0, \tag{61}$$

whose  $l$ th component represents the total number of jobs for the  $l$ th server pool at time  $t$  for  $l = 1, \dots, L$ . By Eq. (61) and Lemma 2, we arrive at the following equation which describes the evolution of the workload process:

$$W(t) = \chi(t) - M\eta q \int_0^t e^{\prime} Z(s) ds - MC \text{diag}(x^*) \int_0^t \kappa(s) ds + GU(t), \quad t \geq 0, \tag{62}$$

where  $\chi(t) = MB(t)$ , so that  $\chi = \{\chi(t), t \geq 0\}$  is a  $L$ -dimensional Brownian motion with drift vector  $M\gamma$ , covariance matrix  $M\Sigma M'$ , and starting state  $\chi(0) = MB(0) \geq 0$ .

Next, we introduce a closely related control problem referred to as the reduced Brownian control problem (RBCP). Its state descriptor is the workload process  $W$ . To be more specific, the RBCP involves choosing a policy  $(Z, U, \zeta)$  that is nonanticipating with respect to  $\chi$  so as to

$$\text{minimize } \limsup_{t \rightarrow \infty} \frac{1}{t} E \left[ \int_0^t \left( \sum_{i=1}^I \alpha_i \zeta_i^2(s) + \sum_{i=1}^I (h_i - h_0) Z_i(s) \right) ds + c'U(t) \right] \tag{63}$$

subject to

$$W(t) = MZ(t), \quad t \geq 0, \tag{64}$$

$$W(t) = \chi(t) - M\eta q \int_0^t e' Z(s) ds - MC \text{diag}(x^*) \int_0^t \kappa(s) ds + GU(t), \quad t \geq 0, \quad (65)$$

$$Z(t) \geq 0 \text{ for } t \geq 0, \quad (66)$$

$$U \text{ is nondecreasing with } U(0) = 0, \quad (67)$$

$$\kappa(t) = A'\zeta(t) \text{ for } t \geq 0. \quad (68)$$

The BCP (48) and (52) and the RBCP (63) and (68) are equivalent as shown by the next proposition, see Appendix B for its proof.

**Proposition 1** *Every admissible policy  $(Y, \zeta)$  for the BCP (48)–(52) yields an admissible policy  $(Z, U, \zeta)$  for the RBCP (63)–(68) and these two policies have the same cost. On the other hand, for every admissible policy  $(Z, U, \zeta)$  of the RBCP, there exists an admissible policy  $(Y, \zeta)$  for the BCP whose cost is equal to that of the policy  $(Z, U, \zeta)$  for the RBCP.*

Hereafter, we make the complete resource pooling assumption that corresponds to having a single resource pool in our context, see Assumption 4 below. Harrison and López [57] observes that the complete resource pooling assumption leads to a one-dimensional workload formulation, also see Ata and Kumar [10]. Similarly, Assumption 4 allows us to formulate a one-dimensional workload formulation that is equivalent to the RBCP formulated in Eqs. (63) and (68).

**Assumption 4** All buffers communicate under the nominal processing plan, i.e.,  $L = 1$ .

One can show that this assumption is equivalent to having all servers communicate in the sense of Harrison and López [57]. Proposition 3 of Harrison and López [57] characterizes further equivalent conditions that ensure complete resource pooling, also see Theorem 6.1 of Bramson and Williams [32]. To gain further insight, consider the bipartite graph whose nodes on one side are the  $I$  (single-) servers, and they are the  $I$  buffers on the other side. The basic activities constitute the edges. It follows from Proposition 3 of Harrison and López [57] that the complete resource pooling condition is equivalent to the bipartite graph being a tree. Moreover, because all servers communicate, they can all help each other and effectively act as a single-server in the heavy traffic limit, see Section 7 of Harrison and López [57].

The following lemma allows us to simplify the RBCP under Assumption 4, see Appendix B for its proof.

**Lemma 3** *Under Assumption 4, we have  $M = e'$  and  $G = (\lambda^*)'$ . Moreover, we have that*

$$M\eta q = \eta \quad \text{and} \quad MC \text{diag}(x^*) A' = e'. \quad (69)$$

Using Lemma 3, the RBCP can be equivalently written as follows: Choose a policy  $(Z, U, \zeta)$  that is nonanticipating with respect to  $\chi$  so as to

$$\text{minimize } \limsup_{t \rightarrow \infty} \frac{1}{t} E \left[ \int_0^t \left( \sum_{i=1}^I \alpha_i \zeta_i^2(s) + \sum_{i=1}^I (h_i - h_0) Z_i(s) \right) ds + c' U(t) \right] \tag{70}$$

subject to

$$W(t) = \sum_{i=1}^I Z_i(t), \quad t \geq 0, \tag{71}$$

$$W(t) = \chi(t) - \eta \int_0^t W(s) ds - \int_0^t \sum_{i=1}^I \zeta_i(s) ds + \sum_{i=1}^I \lambda_i^* U_i(t), \quad t \geq 0, \tag{72}$$

$$Z(t) \geq 0 \text{ for } t \geq 0, \tag{73}$$

$$U \text{ is nondecreasing with } U(0) = 0, \tag{74}$$

where  $\chi$  is a one-dimensional Brownian motion with drift rate parameter  $a = e'\gamma$  and variance parameter  $\sigma^2 = e'\Sigma e$  and starting state  $\chi(0) = \sum_{i=1}^I B_i(0) \geq 0$ .

To further simplify the RBCP, we define the cost function  $c$  by

$$c(x) = \min \left\{ \sum_{i=1}^I \alpha_i \zeta_i^2 : e'\zeta = x, \zeta \in \mathbb{R}^I \right\}, \quad x \in \mathbb{R}, \tag{75}$$

and the optimal (state-dependent) drift rate function  $\zeta^*$  by

$$\zeta^*(x) = \operatorname{argmin} \left\{ \sum_{i=1}^I \alpha_i \zeta_i^2 : e'\zeta = x, \zeta \in \mathbb{R}^I \right\}, \quad x \in \mathbb{R}. \tag{76}$$

Defining  $\hat{\alpha} = \sum_{i=1}^I 1/\alpha_i$ , the following lemma characterizes these functions—similar results are found in Çelik and Maglaras [37] and Ata and Barjesteh [7].

**Lemma 4** *We have that  $c(x) = \frac{1}{\hat{\alpha}} x^2$  and  $\zeta_i^*(x) = \frac{1}{\alpha_i \hat{\alpha}} x$  for  $i = 1, \dots, I$  and  $x \in \mathbb{R}$ .*

In the workload formulation, it is optimal to keep all workload in the buffer with the lowest holding cost, i.e., buffer  $i^*$  where

$$i^* = \operatorname{arg min}_{i=1, \dots, I} h_i, \tag{77}$$

with holding cost  $h = h_{i^*} - h_0 > 0$ . This follows because the holding cost function is linear in the state, i.e., it is equal to  $\sum_{i=1}^I (h_i - h_0) z_i$ . Moreover, the system manager will only idle the server that is cheapest to idle, i.e., server  $k^*$  where

$$k^* = \operatorname{arg min}_{i=1, \dots, I} \frac{c_i}{\lambda_i^*}, \tag{78}$$

with idling cost  $r = c_{k^*} / \lambda_{k^*}^*$ .

The workload formulation can now be stated as follows: Choose a policy  $\theta : [0, \infty) \rightarrow \mathbb{R}$  that is nonanticipating with respect to  $\chi$  so as to

$$\text{minimize } \limsup_{t \rightarrow \infty} \frac{1}{t} E \left[ \int_0^t [c(\theta(s)) + h W(s)] ds + rL(t) \right] \tag{79}$$

subject to

$$W(t) = \chi(t) - \eta \int_0^t W(s) ds - \int_0^t \theta(s) ds + L(t), \quad t \geq 0, \tag{80}$$

$$W(t) \geq 0 \text{ for } t \geq 0, \tag{81}$$

$$L \text{ is nondecreasing with } L(0) = 0, \tag{82}$$

The RBCP (63) and (68) and the EWF (79) and (82) are equivalent as proved by the following proposition, see Appendix B for its proof.

**Proposition 2** *Every admissible policy  $\theta$  for the EWF (79)–(82) yields an admissible policy  $(Z, U, \zeta)$  for the RBCP (70)–(74) and these two policies have the same cost. On the other hand, for every admissible policy  $(Z, U, \zeta)$  of the RBCP, there exists an admissible policy  $\theta$  for the EWF whose cost is less than or equal to that of the policy  $(Z, U, \zeta)$  for the RBCP.*

In what follows, we add two additional constraints to the equivalent workload formulation. First, we require that

$$\int_0^\infty \mathbf{1}_{\{W(t) > 0\}} dL(t) = 0, \tag{83}$$

which requires that the process  $L$  can increase only when  $W = 0$ . That is, the control policy must be work conserving.

We include this restriction because its optimality is intuitive from the cost structure, i.e., there are both holding and idleness costs, and that the workload process is one dimensional. Second, we impose the following regularity condition:

$$\lim_{t \rightarrow \infty} \frac{E[W(t)]}{t} = 0.$$

To repeat, we further require a policy  $\theta$  to satisfy these conditions to be admissible.

## 6 Solving the equivalent workload formulation

This section solves the EWF (79) and (82). In order to minimize technical complexity, we restrict attention to stationary Markov policies. That is, the drift chosen at time  $t$  will be a function of the current workload only, and so we write it as  $\theta(W(t))$ . To facilitate the analysis, we next consider the Bellman equation for the workload formulation

which is the following second-order nonlinear differential equation: Find a function  $f \in \mathcal{C}^2[0, \infty)$  and a constant  $\beta \in \mathbb{R}$  satisfying

$$\begin{aligned} \beta &= \min_{x \in \mathbb{R}} \left\{ \frac{1}{2} \sigma^2 f''(w) - \eta w f'(w) - x f'(w) + a f'(w) + c(x) + h w \right\} \\ &= \min_{x \in \mathbb{R}} \left\{ \frac{1}{\hat{\alpha}} x^2 - x f'(w) \right\} + \frac{1}{2} \sigma^2 f''(w) - \eta w f'(w) + a f'(w) + h w, \quad w \geq 0, \end{aligned} \tag{84}$$

subject to the boundary conditions

$$f'(0) = -r \quad \text{and} \quad f' \text{ is increasing with } \lim_{w \rightarrow \infty} f'(w) = \frac{h}{\eta}. \tag{85}$$

The optimization problem on the right hand side of Eq. (84) is convex. Therefore, its solution is easily seen to be

$$x^* = \frac{\hat{\alpha}}{2} f'(w). \tag{86}$$

The Bellman equation can then be simplified as follows: Find a function  $f \in \mathcal{C}^2[0, \infty)$  and a constant  $\beta \in \mathbb{R}$  satisfying

$$\beta = -\frac{\hat{\alpha}}{4} [f'(y)]^2 + \frac{1}{2} \sigma^2 f''(y) - \eta y f'(y) + a f'(y) + h y, \quad y \geq 0, \tag{87}$$

subject to the boundary conditions

$$f'(0) = -r \quad \text{and} \quad f' \text{ is increasing with } \lim_{y \rightarrow \infty} f'(y) = \frac{h}{\eta}. \tag{88}$$

Setting  $v = f'$ , the Bellman equation can be written as follows: find a function  $v \in \mathcal{C}^1[0, \infty)$  and a constant  $\beta \in \mathbb{R}$  satisfying

$$\beta = -\frac{\hat{\alpha}}{4} v^2(y) + \frac{1}{2} \sigma^2 v'(y) - \eta y v(y) + a v(y) + h y, \quad y \geq 0, \tag{89}$$

subject to the boundary conditions

$$v(0) = -r \quad \text{and} \quad v \text{ is increasing with } \lim_{y \rightarrow \infty} v(y) = \frac{h}{\eta}. \tag{90}$$

This expresses the Bellman equation as a first-order differential equation. The following theorem provides its solution. Its proof is given at the end of Sect. 7.

**Theorem 1** *The Bellman equations (89) and (90) has a solution  $(\beta^*, v)$  with  $\beta^* > 0$ .*

With  $\beta^* > 0$  and  $v$  given by Theorem 1, we define

$$f(y) = \int_0^y v(x) dx, \quad y \geq 0.$$

The next result is immediate from Theorem 1 and provides a solution to the original Bellman equation:

**Corollary 1** *The pair  $(\beta^*, f)$  solves the Bellman equations (84) and (85).*

Define the following candidate policy  $\theta^* : [0, \infty) \rightarrow \mathbb{R}$  by

$$\theta^*(w) = \frac{\hat{\alpha}}{2} v(w), \quad w \geq 0. \quad (91)$$

The following proposition facilitates the proof of our main result, Theorem 2; see Appendix B for its proof.

**Proposition 3** *The candidate policy  $\theta^*$  is admissible for the equivalent workload formulation. That is, letting  $W^* = \{W^*(t), t \geq 0\}$  denote the workload process under the candidate policy  $\theta^*$ , we have*

$$\lim_{t \rightarrow \infty} \frac{E[W^*(t)]}{t} = 0.$$

The following result establishes that the candidate policy is optimal:

**Theorem 2** *The candidate policy  $\theta^*$  is optimal for the equivalent workload formulation (79)–(82), and its long-run average cost is  $\beta^*$ .*

Next, we state an auxiliary lemma used in the proof of Theorem 2.

**Lemma 5** *Let  $W$  be the workload process defined by (80)–(82) under an arbitrary admissible policy. Then the following hold:*

- (i)  $E \int_0^t f'(W(s)) d\chi(s) = 0, \quad t \geq 0,$
- (ii)  $\limsup_{t \rightarrow \infty} \frac{E[f(W(t))]}{t} = 0.$

**Proof** By Proposition 4.7 in Harrison [54], to prove part (i) it suffices to show that

$$E \int_0^t [f'(W(s))]^2 ds < \infty \quad \text{for each } t \geq 0.$$

Because  $f'(w) \in [-r, h/\eta]$  for all  $w \geq 0$  by Eq. (85) and because  $W(t) \geq 0$  for all  $t \geq 0$  by Eq. (81), it follows that

$$E \int_0^t [f'(W(s))]^2 ds \leq t \left( r + \frac{h}{\eta} \right)^2 < \infty, \quad \text{for } t \geq 0,$$

proving part (i).

In order to prove part (ii), note that it suffices to show that

$$\limsup_{t \rightarrow \infty} \frac{|E[f(W(t))]|}{t} = 0.$$

We also note that

$$\begin{aligned} |E[f(W(t))]| &\leq E|f(W(t))| = E\left|\int_0^{W(t)} f'(s) ds\right| \\ &\leq E\int_0^{W(t)} |f'(s)| ds \leq \left(r + \frac{h}{\eta}\right) E[W(t)]. \end{aligned}$$

Thus, by definition of an admissible policy, it follows that

$$\limsup_{t \rightarrow \infty} \frac{|E[f(W(t))]|}{t} \leq \left(r + \frac{h}{\eta}\right) \limsup_{t \rightarrow \infty} \frac{E[W(t)]}{t} = 0,$$

proving part (ii). □

We conclude this section with a proof of Theorem 2.

**Proof of Theorem 2** By Eq. (80), note that for an admissible policy  $\theta$ ,

$$dW(s) = d\chi(s) - \eta W(s) ds - \theta(W(s)) ds + dL(s). \tag{92}$$

Furthermore, since  $L(s)$  is nondecreasing in  $s$ , the processes is a VF function almost surely; see Section B.2 in Harrison [54]. Therefore,

$$\begin{aligned} [dW(s)]^2 &= [d\chi(s)]^2 + 2d\chi(s) [-\eta W(s) ds - \theta(W(s)) ds + dL(s)] \\ &\quad + [-\eta W(s) ds - \theta(W(s)) ds + dL(s)]^2 \\ &= \sigma^2 ds. \end{aligned} \tag{93}$$

Note that the last two terms on the right hand side of Eq. (93) are zero; see Chapter 4 in Harrison (2013). Then, for  $f \in C^2[0, \infty)$ , Itô’s Lemma gives

$$df(W(s)) = f'(W(s))dW(s) + \frac{1}{2}f''(W(s)) [dW(s)]^2. \tag{94}$$

Define the differential operator  $\Gamma_\theta : C^2[0, \infty) \rightarrow C[0, \infty)$  by

$$(\Gamma_\theta f)(w) = \frac{1}{2}\sigma^2 f''(w) - [\eta w + \theta(w) - a] f'(w), \quad w \geq 0. \tag{95}$$

Then, combining Eqs. (92) and (95) gives

$$df(W(s)) = f'(W(s))d\chi(s) + \Gamma_\theta f(W(s)) ds + f'(W(s)) dL(s). \tag{96}$$

Integrating both sides of Eq. (96) over  $[0, t]$  gives

$$f(W(t)) = f(W(0)) + \int_0^t f'(W(s)) d\chi(s) + \int_0^t \Gamma_\theta f(W(s)) ds + \int_0^t f'(W(s)) dL(s). \tag{97}$$

Recall that by Eq. (83) the process  $L$  increases only when  $W = 0$ . Thus, for  $f \in C^2[0, \infty)$  satisfying  $f'(0) = -r$  we have

$$\int_0^t f'(W(s)) dL(s) = f'(0)L(t) = -rL(t). \tag{98}$$

By Lemma 5 and Eqs. (97) and (98), it follows that

$$f(W(t)) = f(W(0)) + \int_0^t \Gamma_\theta f(W(s)) ds - rL(t). \tag{99}$$

In particular, for the solution  $(\beta^*, f)$  of the Bellman equation (84) and (85) it follows that

$$\beta^* - c(\theta(w)) - hw \leq \frac{1}{2}\sigma^2 f''(w) - [\eta w + \theta(w) - a] f'(w), \quad w \geq 0, \tag{100}$$

with equality holding when  $\theta = \theta^*$ . Therefore, by Eqs. (95) and (99) and (100) we have

$$f(W(t)) - f(W(0)) + rL(t) = \int_0^t \Gamma_\theta f(W(s)) ds \geq \int_0^t [\beta^* - c(\theta(W(s))) - hW(s)] ds, \tag{101}$$

with equality holding when  $\theta = \theta^*$ . Rearranging terms in Eq. (101), taking expectations, and dividing by  $t$  gives

$$\frac{1}{t}E \left[ \int_0^t [c(\theta(s)) + hW(s)] ds + rL(t) \right] \geq \beta^* - \frac{1}{t}Ef(W(t)) + \frac{1}{t}Ef(W(0)), \tag{102}$$

with equality holding when  $\theta = \theta^*$ . Finally, taking limits on both sides of Eq. (102) and applying Lemma 5 gives

$$\limsup_{t \rightarrow \infty} \frac{1}{t}E \left[ \int_0^t [c(\theta(s)) + hW(s)] ds + rL(t) \right] \geq \beta^*,$$

with equality holding when  $\theta = \theta^*$ . Therefore, the policy  $\theta^*$  is optimal for the equivalent workload formulation and its long-run average cost is  $\beta^*$ . □



## 7 Solution to the Bellman equation

In this section we prove Theorem 1 by considering an initial value problem that is closely related to the Bellman equation. Namely, for each fixed  $\beta \geq 0$  consider the following initial value problem, denoted by  $IVP(\beta)$ : Find a function  $v \in C^1[0, \infty)$  such that

$$\frac{\sigma^2}{2} v'(y) = \beta + \frac{\hat{\alpha}}{4} v^2(y) + \eta y \left( v(y) - \frac{h}{\eta} \right) - av(y), \quad y \geq 0, \tag{103}$$

$$v(0) = -r. \tag{104}$$

The following result is standard and its proof is provided in Appendix B.

**Lemma 6** *For  $\beta \geq 0$ , there exists a unique solution  $v_\beta \in C^1[0, \infty)$  to (103) and (104).*

For the remainder of this section, we analyze the (unique) solution to Eqs. (103) and (104), focusing on how the behavior of the solution varies with the parameter  $\beta$ . Using this approach, we ultimately find a  $\beta^* > 0$ , with corresponding solution  $v_{\beta^*}$ , such that the pair  $(\beta^*, v_{\beta^*})$  solves the original Bellman equation. Namely, we look for  $\beta^*$  such that  $v_{\beta^*}$  satisfies the second boundary condition in Eq. (88) that  $v_{\beta^*}$  is increasing with  $\lim_{y \rightarrow \infty} v_{\beta^*}(y) = h/\eta$ .

For much of our analysis, we consider parameters that satisfy one of the two cases, given in Assumption 5. To state the assumption, let

$$\underline{\beta}_1 = 0, \text{ and } \underline{\beta}_2 = -ar - \frac{\hat{\alpha}r^2}{4}.$$

**Assumption 5** One of the following holds:

- (a) Case 1:  $a > -\frac{\hat{\alpha}}{4}r$  and  $\beta \geq \underline{\beta}_1$ ;
- (b) Case 2:  $a \leq -\frac{\hat{\alpha}}{4}r$  and  $\beta > \underline{\beta}_2$ .

**Remark** Note that under Assumption 5(b), we have that  $\underline{\beta}_2 \geq 0$ .

Lemmas 7–9 facilitate the analysis to follow.

**Lemma 7** *If  $y > 0$  is a local maximizer of  $v_\beta(y)$ , then  $v_\beta(y) \leq h/y$ .*

**Proof** Because  $y$  is a local maximizer, we have that  $v'_\beta(y) = 0$ , and  $v''_\beta(y) \leq 0$ . Differentiating both sides of Eq. (103) and using  $v'_\beta(y) = 0$ , we write

$$\frac{\sigma^2}{2} v''_\beta(y) = \eta \left( v_\beta(y) - \frac{h}{\eta} \right) \leq 0,$$

from which it follows that  $v_\beta(y) \leq h/y$ . □

**Lemma 8** *Under Assumption 5,  $v_\beta$  increases to its supremum.*

**Proof** First, note that  $v'_\beta(0) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2}r^2 + \frac{2ar}{\sigma^2} > 0$  in either case of Assumption 5. Aiming for a contradiction, suppose  $v_\beta$  does not increase to its maximum. Then we must have  $0 \leq x_1 < x_2 < x_3$  such that

$$\begin{aligned} v_\beta(x_1) &= v_\beta(x_2) = v_\beta(x_3) = v, \\ v'_\beta(x_1) &> 0, \quad v'_\beta(x_2) < 0, \quad v'_\beta(x_3) > 0. \end{aligned}$$

In particular, we have the following equations:

$$v'_\beta(x_1) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2}v^2 + \frac{2\eta}{\sigma^2}x_1 \left( v - \frac{h}{\eta} \right) - \frac{2av}{\sigma^2} > 0, \quad (105)$$

$$v'_\beta(x_2) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2}v^2 + \frac{2\eta}{\sigma^2}x_2 \left( v - \frac{h}{\eta} \right) - \frac{2av}{\sigma^2} < 0, \quad (106)$$

$$v'_\beta(x_3) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2}v^2 + \frac{2\eta}{\sigma^2}x_3 \left( v - \frac{h}{\eta} \right) - \frac{2av}{\sigma^2} > 0. \quad (107)$$

On the one hand, subtracting (106) from (105) yields

$$\frac{2\eta}{\sigma^2} (x_1 - x_2) \left( v - \frac{h}{\eta} \right) > 0. \quad (108)$$

Because  $x_1 - x_2 < 0$ , we conclude from (108) that

$$v - \frac{h}{\eta} < 0 \quad (109)$$

On the other hand, subtracting (106) from (107) gives

$$\frac{2\eta}{\sigma^2} (x_3 - x_2) \left( v - \frac{h}{\eta} \right) > 0. \quad (110)$$

But, we deduce from Eq. (109) and from  $x_3 - x_2 > 0$  that the left hand side of Eq. (110) is negative, which is a contradiction. This completes the proof.  $\square$

**Lemma 9** Let  $0 \leq x_1 < x_2$ . Under Assumption 5, the following condition is necessary for  $v_\beta(x)$  to be constant on  $(x_1, x_2)$ :

$$\beta = a \frac{h}{\eta} - \frac{\hat{\alpha}}{4} \left( \frac{h}{\eta} \right)^2. \quad (111)$$

Moreover, if  $v_\beta$  is constant on  $(x_1, x_2)$ , then  $v_\beta(x) = h/\eta$  for  $x \in (x_1, x_2)$ , and letting  $\hat{x} = \inf\{x \geq 0 : v_\beta(x) = h/\eta\}$ , it follows that  $v_\beta$  is nondecreasing on  $[0, \hat{x}]$  and stays constant at value  $h/\eta$  thereafter.

On the other hand, if Eq. (111) does not hold, then there is no interval on which  $v_\beta$  is constant, i.e., the set  $\{y \geq 0 : v'_\beta(y) = 0\}$  has Lebesgue measure zero.

**Proof** Suppose the condition in Eq. (111) is violated, which implies

$$\beta + \frac{\hat{\alpha}}{4} \left(\frac{h}{\eta}\right)^2 - a\frac{h}{\eta} \neq 0 \tag{112}$$

Aiming for a contraction, suppose there exist an interval  $(x_1, x_2)$  such that  $v_\beta(y) = v$  on it. This implies  $v'_\beta(y) = v''_\beta(y) = 0$  on  $(x_1, x_2)$ . Differentiating both sides of Eq. (103) and using  $v'_\beta(y) = 0$  on  $(x_1, x_2)$  gives

$$\frac{\sigma^2}{2} v''_\beta(y) = \eta \left( v_\beta(y) - \frac{h}{\eta} \right), \quad y \in (x_1, x_2).$$

Thus,  $v_\beta(y) = h/\eta$  on  $(x_1, x_2)$ . Substituting this into Eq. (103) yields

$$\frac{\sigma^2}{2} v'_\beta(y) = \beta + \frac{\hat{\alpha}}{4} \left(\frac{h}{\eta}\right)^2 - a\frac{h}{\eta} \neq 0, \quad y \in (x_1, x_2),$$

which follows from (112) and contradicts that  $v'_\beta(y) = 0$  on  $(x_1, x_2)$ . Therefore, if (111) does not hold, then there is no interval on which  $v_\beta$  is constant.

Now, we turn to the first part of the lemma. If  $v_\beta$  is constant on  $(x_1, x_2)$ , then  $v'_\beta(x) = v''_\beta(x) = 0$  on  $(x_1, x_2)$ . As argued above, these imply  $v_\beta(x) = h/\eta$  on  $(x_1, x_2)$ . In addition, it follows from (103) and  $v'_\beta(x) = -h/\eta$  on  $(x_1, x_2)$  that

$$\beta + \frac{\hat{\alpha}}{4} \left(\frac{h}{\eta}\right)^2 - a\frac{h}{\eta} = 0,$$

proving the necessary condition (112). Building on these, because at any local maximum  $v_\beta(x) \leq h/\eta$  by Lemma 7 and  $\hat{x}$  is the first time  $v_\beta$  reaches to its maximum by Lemma 8, we conclude that  $v_\beta$  is nondecreasing on  $[0, \hat{x}]$ . To conclude the proof, consider an auxiliary IVP involving (103) on  $[\hat{x}, \infty)$  with the initial condition  $v(\hat{x}) = h/\eta$ . Then setting  $v(x) = h/\eta$  solves it. Moreover, combining that with  $v_\beta$  on  $[0, \hat{x})$  constitutes a solution to the IVP (103) and (104). By Lemma 6, this is the unique solution. □

To facilitate the analysis below, we define the following four sets. First, consider Case 1 identified in Assumption 5 (i.e., Assumption 5(a)) and let

$$\begin{aligned} \mathcal{I}_1 &= \{ \beta \geq 0 : v_\beta \text{ is nondecreasing on } (0, \infty) \}, \\ \mathcal{D}_1 &= \left\{ \beta \geq 0 : \exists x_\beta \geq 0 \text{ such that } v_\beta \text{ is nondecreasing on } (0, x_\beta) \right. \\ &\quad \left. \text{and decreasing on } (x_\beta, \infty) \right\}. \end{aligned}$$

Similarly, in Case 2 of Assumption 5 (Assumption 5(b)), we define

$$\mathcal{I}_2 = \left\{ \beta > \underline{\beta}_2 : v_\beta \text{ is nondecreasing on } (0, \infty) \right\},$$

$$\mathcal{D}_2 = \left\{ \beta > \underline{\beta}_2 : \exists x_\beta \geq 0 \text{ such that } v_\beta \text{ is nondecreasing on } (0, x_\beta) \right.$$

$$\left. \text{and decreasing on } (x_\beta, \infty) \right\}.$$

**Lemma 10** *We have the following:*

- (i) Under Assumption 5(a),  $\beta \in \mathcal{D}_1$  if and only if  $\exists x_0 \in (0, \infty)$  such that  $v'_\beta(x_0) < 0$ .
- (ii) Under Assumption 5(b),  $\beta \in \mathcal{D}_2$  if and only if  $\exists x_0 \in (0, \infty)$  such that  $v'_\beta(x_0) < 0$ .

**Proof** First, note from Lemma 9 that it is necessary that  $v_\beta$  increases to  $h/\eta$  and stay constant thereafter for it to be constant on any interval. In that case, we would have  $\beta \in \mathcal{I}_i$  ( $i = 1$  under Assumption 5(a) and  $i = 2$  under Assumption 5(b)). Thus, for the remainder of the proof, we assume there is no interval on which  $v_\beta$  is constant.

We prove Cases (i) and (ii) simultaneously because their proofs are identical. For  $i = 1, 2$ , let  $\beta \in \mathcal{D}_i$ . Aiming for a contradiction, assume there does not exist  $x_0 > 0$  such that  $v'_\beta(x_0) < 0$ . Then,  $v'_\beta(x) \geq 0$  for all  $x \geq 0$ , i.e.,  $v_\beta$  is nondecreasing on  $(0, \infty)$ . Thus,  $\beta \in \mathcal{I}_i$ , a contradiction. Therefore, there exists  $x_0 > 0$  such that  $v'_\beta(x_0) < 0$ .

For the other direction, suppose there exists  $x_0 > 0$  such that  $v'_\beta(x_0) < 0$ . Because  $v_\beta$  increases to its maximum (Lemma 8), it is not constant on any interval (by the argument given in the opening paragraph of this proof) and  $v'_\beta(x_0) < 0$ , it achieves its maximum at some  $x^* < x_0$ . Thus, by Lemma 7, we have that

$$v_\beta(x) \leq v_\beta(x^*) \leq \frac{h}{\eta}, \quad x \geq 0. \tag{113}$$

Aiming for a contradiction, suppose that  $\beta \notin \mathcal{D}_i$ . Then  $v_\beta$  cannot be decreasing over  $[x^*, \infty)$ . Thus, there exist  $x_1$  and  $x_2$  such that

$$x^* < x_1 < x_2,$$

$$v = v_\beta(x_1) = v_\beta(x_2) \leq \frac{h}{\eta},$$

$$v'_\beta(x_1) < 0 < v'_\beta(x_2).$$

In particular, the following holds:

$$v'_\beta(x_1) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2}v^2 + \frac{2\eta}{\sigma^2}x_1 \left( v - \frac{h}{\eta} \right) - av < 0, \tag{114}$$

$$v'_\beta(x_2) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2}v^2 + \frac{2\eta}{\sigma^2}x_2 \left( v - \frac{h}{\eta} \right) - av > 0. \tag{115}$$

Subtracting (114) from (115) gives

$$0 < v'_\beta(x_2) - v'_\beta(x_1) = \eta(x_2 - x_1) \left( v - \frac{h}{\eta} \right) \leq 0,$$

where the last inequality follows because  $x_2 - x_1 > 0$  and  $v \leq \frac{h}{\eta}$  by Eq. (113), leading to a contradiction. Thus,  $\beta \in \mathcal{D}_i$ .  $\square$

**Corollary 2** *Under Assumption 5, we have the following:*

- (i) *In Case 1 of Assumption 5 (Assumption 5(a)), the sets  $\mathcal{I}_1$  and  $\mathcal{D}_1$  partition  $[0, \infty)$ ;*
- (ii) *In Case 2 of Assumption 5 (Assumption 5(b)), the sets  $\mathcal{I}_2$  and  $\mathcal{D}_2$  partition  $(\underline{\beta}_2, \infty)$ .*

**Proof** Consider Case (i). For  $\beta \geq 0$ , if  $v'_\beta(x) < 0$  for some  $x > 0$ , then  $\beta \in \mathcal{D}_1$  by Lemma 10. Otherwise,  $v'_\beta(x) \geq 0$  for all  $x > 0$ , in which case  $\beta \in \mathcal{I}_1$  by definition. Proof of (ii) follows similarly.  $\square$

**Corollary 3** *Under Assumption 5, we have the following. In Case  $i$  of Assumption 5 for  $i = 1, 2$ , if  $\beta \in \mathcal{D}_i$ , then  $v_\beta$  achieves its maximum and*

$$\sup_{x \geq 0} v_\beta(x) < \frac{h}{\eta}.$$

**Proof** For  $i = 1, 2$ , by definition of  $\mathcal{D}_i$ ,  $\exists x^* \geq 0$  such that  $v_\beta$  is nondecreasing on  $(0, x^*)$  and it is decreasing on  $(x^*, \infty)$ . First, note that if  $x^* = 0$ , then  $v_\beta(x)$  is decreasing everywhere and  $v_\beta(0) = -r$  and the result follows. Thus, we assume  $x^* > 0$ . Note that  $v_\beta$  achieves its maximum at  $x^*$ . Also, we conclude from Lemma 7 that  $v_\beta(x^*) \leq h/\eta$ . Aiming for a contradiction, suppose  $v_\beta(x^*) = h/\eta$ . Note that  $v'_\beta(x^*) = 0$  because  $x^*$  is the maximizer. From these, by differentiating both sides of Eq. (103), we conclude that  $v''_\beta(x^*) = 0$ . Then we can argue as in the proof of Lemma 9 that  $v_\beta(x) = h/\eta$  for  $x \geq x^*$ , implying  $\beta \notin \mathcal{D}_i$ , a contradiction. Thus,  $v_\beta(x^*) \neq h/\eta$ , completing the proof.  $\square$

**Lemma 11** *Under Case  $i$  of Assumption 5 ( $i = 1, 2$ ), we have that if  $\beta \in \mathcal{D}_i$ , then  $\lim_{x \rightarrow \infty} v_\beta(x) = -\infty$ .*

**Proof** It follows from Corollary 3 that  $v_\beta$  has a maximizer  $x^*$  such that

$$v_\beta(x) \leq v_\beta(x^*) < \frac{h}{\eta}, \quad x \geq 0. \tag{116}$$

Also define

$$\epsilon = \frac{h}{\eta} - v_\beta(x^*) > 0. \tag{117}$$

To prove  $\lim_{x \rightarrow \infty} v_\beta(x) = -\infty$ , we argue by contradiction. To that end, suppose there exists a  $K_1 > 0$  such that  $v_\beta(x) \geq -K_1$  for  $x \geq 0$ . Then we have that

$$|v_\beta(x)| \leq K_2 = \max \left\{ K_1, \frac{h}{\eta} \right\}. \quad (118)$$

Recalling IVP( $\beta$ ), we bound  $v'_\beta(\cdot)$  using (116) and (118) as follows:

$$\begin{aligned} \frac{\sigma^2}{2} v'_\beta(y) &\leq \beta + \frac{\hat{\alpha}}{4} K_2^2 + \eta y \left( v_\beta(x^*) - \frac{h}{\eta} \right) + |a| K_2 = \left[ \beta + \frac{\hat{\alpha}}{4} K_2^2 + |a| K_2 \right] \\ &\quad - \epsilon \eta y, \quad y \geq 0. \end{aligned} \quad (119)$$

Integrating both sides of (119) over  $[0, y]$  and using the initial condition  $v_\beta(0) = -r$  gives

$$\frac{\sigma^2}{2} v'_\beta(y) \leq -\frac{\sigma^2}{2} r + \left[ \beta + \frac{\hat{\alpha}}{4} K_2^2 + |a| K_2 \right] y - \frac{\eta \epsilon}{2} y^2, \quad y \geq 0. \quad (120)$$

Since  $\eta \epsilon / 2 > 0$ , the right hand side of (120) tends to  $-\infty$  as  $y \rightarrow \infty$ , implying that  $v(y) \rightarrow -\infty$  as  $y \rightarrow \infty$ , a contradiction.  $\square$

**Lemma 12** *Under Case  $i$  of Assumption 5 ( $i = 1, 2$ ), the following are equivalent:*

- (i)  $\beta \in \mathcal{D}_i$ ,
- (ii)  $\exists x > 0$  such that  $v'_\beta(x) < 0$ ,
- (iii)  $\exists x > 0$  such that  $v_\beta(x) < -r$ ,
- (iv)  $\lim_{x \rightarrow \infty} v_\beta(x) = -\infty$ .

**Proof** Parts (i) and (ii) are equivalent by Lemma 10. Part (i) implies (iv) by Lemma 11. Clearly, (iv) implies (iii). Therefore, it suffices to prove that (iii) implies (ii). To that end, let  $x_0 > 0$  be such that  $v_\beta(x_0) < -r$ . Since  $v_\beta(0) = -r$ , it follows from the mean value theorem that there exists a  $\hat{x}_0 \in (0, x_0)$  such that

$$v'_\beta(\hat{x}_0) = \frac{v_\beta(x_0) - v_\beta(0)}{x_0 - 0} < 0,$$

proving part (ii).  $\square$

**Lemma 13** *Under Assumption 5, we have that  $\lim_{x \rightarrow \infty} v_\beta(x) = \infty$  if and only if there exists an  $x_0 > 0$  such that  $v_\beta(x_0) \geq \frac{h}{\eta}$ .*

**Proof** First, if  $\lim_{x \rightarrow \infty} v_\beta(x) = \infty$ , then clearly, there exists an  $x_0 > 0$  such that  $v_\beta(x_0) > \frac{h}{\eta}$ . To prove the other direction, suppose there exists  $x_0 > 0$  such that  $v_\beta(x_0) > \frac{h}{\eta}$ , and define

$$x_1 = \inf \left\{ x > 0 : v_\beta(x) \geq \frac{h}{\eta} \right\},$$

Because  $v_\beta(0) = -r < \frac{h}{\eta} < v_\beta(x_0)$ , by the intermediate value theorem,  $v_\beta(x_1) = \frac{h}{\eta}$ . Next, we argue that  $v_\beta(x) > \frac{h}{\eta}$  for all  $x > x_1$ . If not, then there exists an  $x_2 > x_1$  such that  $v_\beta(x_2) \leq \frac{h}{\eta}$ . Then let

$$x_3 = \inf \left\{ x > x_1 : v_\beta(x) \leq \frac{h}{\eta} \right\}.$$

Note that  $v_\beta(x_3) = \frac{h}{\eta}$  by continuity of  $v_\beta$ . Furthermore, note that  $x_3 > x_1$  since  $v_\beta(x_1) = \frac{h}{\eta}$  and

$$v'_\beta(x_1) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2} \left(\frac{h}{\eta}\right)^2 - a \frac{h}{\eta} > 0, \tag{121}$$

where the last inequality holds because

- (i)  $v'_\beta(x_1) \geq 0$  by definition of  $x_1$ ,
- (ii)  $x_1 < x_0$ ,  $v_\beta(x_0) > \frac{h}{\eta}$  and  $v_\beta$  increases to its maximum,
- (iii) we cannot have  $v'_\beta(x_1) = 0$  by Lemma 9 because  $v_\beta(x_0) > \frac{h}{\eta}$ .

Thus, (121) follows. Consequently, we have that

$$v_\beta(x) > \frac{h}{\eta} \text{ for } x \in (x_1, x_3). \tag{122}$$

By continuity,  $v_\beta(x)$  achieves a local maximum at some  $\hat{x} \in (x_1, x_3)$  and  $v_\beta(\hat{x}) > \frac{h}{\eta}$ , but this contradicts Lemma 7. Therefore, we conclude that

$$v_\beta(x) > \frac{h}{\eta} \text{ for } x \geq x_1. \tag{123}$$

In particular,  $\beta \notin \mathcal{D}_i$ . Rather,  $\beta \in \mathcal{I}_i$  and  $v_\beta$  is nondecreasing by Corollary (2). So, we have that

$$v_\beta(x) \geq v_\beta(x_0) > \frac{h}{\eta} \text{ for } x > x_0. \tag{124}$$

To conclude the proof, we consider two cases: Case (i)  $a \leq 0$ , Case (ii)  $a > 0$ . When  $a \leq 0$ , we note from (103) that

$$\frac{\sigma^2}{2} v'_\beta(y) \geq \beta + \frac{\hat{\alpha}}{4} \left(\frac{h}{\eta}\right)^2 \text{ for } y \geq x_0. \tag{125}$$

Integrating both sides of (125) over  $[x_0, y]$  gives

$$v_\beta(y) \geq \frac{h}{\eta} + \frac{2}{\sigma^2} \left[ \beta + \frac{\hat{\alpha}}{4} \left(\frac{h}{\eta}\right)^2 \right] (y - x_1), \quad y \geq x_0, \tag{126}$$

where the right hand side tends to  $\infty$ , completing the proof when  $a \leq 0$ .

When  $a > 0$ , we note from (103) that

$$v'_\beta(y) + \frac{2a}{\sigma^2}v_\beta(y) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2}v_\beta^2(y) + \eta y \left( v_\beta(y) - \frac{h}{\eta} \right), \quad y \geq x_0. \quad (127)$$

We let  $\epsilon = v_\beta(x_0) - h/\eta > 0$  and write from (127) that

$$v'_\beta(y) + \frac{2a}{\sigma^2}v_\beta(y) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2} \left( \frac{h}{\eta} \right) + \epsilon \eta y. \quad (128)$$

Multiplying both sides of this with the integrating factor  $\exp \left\{ \frac{2a}{\sigma^2}y \right\}$  yields:

$$\left( v_\beta(y) \exp \left\{ \frac{2a}{\sigma^2}y \right\} \right)' \geq C \exp \left\{ \frac{2a}{\sigma^2}y \right\} + \epsilon \eta y \exp \left\{ \frac{2a}{\sigma^2}y \right\},$$

where  $C = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{\sigma^2}(h/\eta)^2 > 0$ . Integrating both sides of this on  $[x_0, y]$  yields

$$v_\beta(y) \geq v_\beta(x_0) + C \left( 1 - \exp \left\{ -\frac{2a}{\sigma^2}(y - x_0) \right\} \right) + \epsilon \eta \frac{\sigma^4}{4a^2} \left( \frac{2a}{\sigma^2}y - 1 \right),$$

where the right-hand side tends to  $\infty$  as  $y \rightarrow \infty$ , completing the proof when  $a > 0$ .  
□

**Lemma 14** For  $0 \leq \beta_1 < \beta_2$ , we have that  $v_{\beta_1}(x) < v_{\beta_2}(x)$  for all  $x > 0$ . That is,  $v_\beta(x)$  is an increasing function of  $\beta$  for each  $x > 0$ .

**Proof** Let  $\beta_2 > \beta_1 \geq 0$ . We argue by contradiction. Suppose  $v_{\beta_1}(x) \geq v_{\beta_2}(x)$  for some  $x > 0$ , and let

$$\hat{x} = \inf \{ x > 0 : v_{\beta_1}(x) \geq v_{\beta_2}(x) \}.$$

Then there exists a sequence  $\{x_n\}$  that decreases to  $\hat{x}$ , i.e.,  $x_n \searrow \hat{x}$  as  $n \rightarrow \infty$ , such that  $v_{\beta_1}(x_n) \geq v_{\beta_2}(x_n)$  for all  $n$ . Recall that  $v_{\beta_1}(0) = v_{\beta_2}(0) = -r$  and  $v'_{\beta_2}(0) > v'_{\beta_1}(0)$ . Hence,  $v_{\beta_2} > v_{\beta_1}$  in a neighborhood around zero. This and continuity of  $v_{\beta_1}$  and  $v_{\beta_2}$  imply that

$$v_{\beta_1}(\hat{x}) = v_{\beta_2}(\hat{x}). \quad (129)$$

Consequently, we can write

$$\frac{v_{\beta_1}(x_n) - v_{\beta_1}(\hat{x})}{x_n - \hat{x}} \geq \frac{v_{\beta_2}(x_n) - v_{\beta_2}(\hat{x})}{x_n - \hat{x}}, \quad n \geq 1.$$



Passing to the limit as  $n \rightarrow \infty$ , we conclude that

$$v'_{\beta_1}(\hat{x}) \geq v'_{\beta_2}(\hat{x}). \tag{130}$$

Note, however, from IVP( $\beta$ ) that for  $\beta = \beta_1, \beta_2$  we have

$$\frac{\sigma^2}{2} v'_{\beta_1}(\hat{x}) = \beta_1 + \frac{\hat{\alpha}}{4} v_{\beta_1}^2(\hat{x}) + \eta \hat{x} \left( v_{\beta_1}(\hat{x}) - \frac{h}{\eta} \right) - av_{\beta_1}(\hat{x}), \tag{131}$$

$$\frac{\sigma^2}{2} v'_{\beta_2}(\hat{x}) = \beta_2 + \frac{\hat{\alpha}}{4} v_{\beta_2}^2(\hat{x}) + \eta \hat{x} \left( v_{\beta_2}(\hat{x}) - \frac{h}{\eta} \right) - av_{\beta_1}(\hat{x}). \tag{132}$$

Subtracting (131) from (132) and using (129) yield

$$\frac{\sigma^2}{2} [v'_{\beta_2}(\hat{x}) - v'_{\beta_1}(\hat{x})] = \beta_2 - \beta_1 > 0,$$

which contradicts (130). Thus, we conclude that  $v_{\beta_2}(x) > v_{\beta_1}(x)$  for  $x > 0$ . □

**Lemma 15** *For  $x > 0$ , we have that  $v_{\beta}(x)$  is continuous in  $\beta$  on  $[0, \infty)$ . That is, for  $x > 0$ , given  $\beta \geq 0$  and  $\epsilon > 0$ , there exists a  $\delta > 0$  such that  $|v_{\beta}(x) - v_{\tilde{\beta}}(x)| < \epsilon$  for all  $\tilde{\beta} \in (\beta - \delta, \beta + \delta) \cap [0, \infty)$ .*

**Proof** Let  $x > 0$  and  $\beta_2 > \beta_1 \geq 0$ . Integrating IVP( $\beta$ ) over  $[0, x]$  for  $\beta = \beta_1, \beta_2$ , we arrive at the following two equations:

$$\begin{aligned} \frac{\sigma^2}{2} v_{\beta_1}(x) &= -\frac{\sigma^2}{2}r + \beta_1x + \frac{\hat{\alpha}}{4} \int_0^x v_{\beta_1}^2(y) dy + \eta \int_0^x y \left( v_{\beta_1}(y) - \frac{h}{\eta} \right) dy \\ &\quad - \int_0^x av_{\beta_1}(y)dy, \end{aligned} \tag{133}$$

$$\begin{aligned} \frac{\sigma^2}{2} v_{\beta_2}(x) &= -\frac{\sigma^2}{2}r + \beta_2x + \frac{\hat{\alpha}}{4} \int_0^x v_{\beta_2}^2(y) dy + \eta \int_0^x y \left( v_{\beta_2}(y) - \frac{h}{\eta} \right) dy \\ &\quad - \int_0^x av_{\beta_2}(y)dy. \end{aligned} \tag{134}$$

Subtracting (133) from (134) gives the following:

$$\begin{aligned} \frac{\sigma^2}{2} [v_{\beta_2}(x) - v_{\beta_1}(x)] &= (\beta_2 - \beta_1)x + \frac{\hat{\alpha}}{4} \int_0^x [v_{\beta_2}^2(y) - v_{\beta_1}^2(y)] dy \\ &\quad + \eta \int_0^x y [v_{\beta_2}(x) - v_{\beta_1}(x)] dy - a \int_0^x [v_{\beta_1}(y) - v_{\beta_2}(y)] dy. \end{aligned} \tag{135}$$

In order to facilitate the bound, let  $\tilde{\beta} > \beta_2 > \beta_1 \geq 0$  and note from Lemma 14 that

$$v_0(y) \leq v_{\beta_1}(y) \leq v_{\beta_2}(y) \leq v_{\tilde{\beta}}(y), \quad y \geq 0.$$

Hence for  $y \geq 0$  we have that

$$2v_0(y) \leq v_{\beta_1}(y) + v_{\beta_2}(y) \leq 2v_{\bar{\beta}}(y),$$

from which we conclude that

$$|v_{\beta_1}(y) + v_{\beta_2}(y)| \leq 2 \max \left( |v_0(y)| + |v_{\bar{\beta}}(y)| \right).$$

Thus, letting

$$K(\bar{\beta}) = 2 \sup_{0 \leq y \leq x} \left\{ \max \left( |v_0(y)| + |v_{\bar{\beta}}(y)| \right) \right\},$$

we arrive at the following for  $y \in [0, x]$ :

$$|v_{\beta_2}^2(y) - v_{\beta_1}^2(y)| = |v_{\beta_2}(y) + v_{\beta_1}(y)| \cdot |v_{\beta_2}(y) - v_{\beta_1}(y)| \leq K(\bar{\beta}) |v_{\beta_2}(y) - v_{\beta_1}(y)|.$$

Combining this with (135) and letting

$$h(y) = |v_{\beta_2}(y) - v_{\beta_1}(y)| \quad \text{for } y \in [0, x],$$

yield the following inequality:

$$h(x) \leq \frac{2x}{\sigma^2} |\beta_2 - \beta_1| + \left[ \frac{\hat{\alpha}}{2\sigma^2} K(\bar{\beta}) + \eta x + |a| \right] \int_0^x h(y) dy.$$

Then by Gronwall's inequality (e.g., see page 498 of Ethier and Kurtz [42]) we conclude that

$$h(x) \leq \frac{2x}{\sigma^2} |\beta_2 - \beta_1| \exp \left\{ - \left( \eta x + \frac{\hat{\alpha}}{2\sigma^2} K(\bar{\beta}) + |a| \right) x \right\}.$$

Thus, given  $\epsilon > 0$ , we can let

$$\delta = \frac{\epsilon \sigma^2}{2x} \exp \left\{ - \left( \eta x + \frac{\hat{\alpha}}{2\sigma^2} K(\bar{\beta}) + |a| \right) x \right\},$$

so that  $|\beta_2 - \beta_1| < \delta$  implies that  $h(x) = |v_{\beta_2}(x) - v_{\beta_1}(x)| < \epsilon$ . This concludes the proof.  $\square$

**Lemma 16** *Under Assumption 5, we have the following:*

- (i) *In Case 1 of Assumption 5 (Assumption 5(a)), for  $0 \leq \beta_1 < \beta_2$ , if  $\beta_2 \in \mathcal{D}_1$ , then  $\beta_1 \in \mathcal{D}_1$ . That is,  $[0, \beta_2] \subseteq \mathcal{D}_1$  whenever  $\beta_2 \in \mathcal{D}_1$ .*
- (ii) *In Case 2 of Assumption 5 (Assumption 5(b)), for  $\underline{\beta}_2 < \beta_1 < \beta_2$ , if  $\beta_2 \in \mathcal{D}_2$ , then  $\beta_1 \in \mathcal{D}_2$ . That is,  $(\underline{\beta}_2, \beta_2] \subseteq \mathcal{D}_2$  whenever  $\beta_2 \in \mathcal{D}_2$ .*

**Proof** Consider part (i), and let  $\beta_2 > \beta_1 \geq 0$ . Then by Lemma 12, there exists  $x_0 > 0$  such that  $v_{\beta_2}(x_0) < -r$ . In turn, by Lemma 14, we have that

$$v_{\beta_1}(x_0) < v_{\beta_2}(x_0) < -r,$$

Thus,  $\beta_1 \in \mathcal{D}_1$  by Lemma 12. Proof of part (ii) follows similarly. □

**Lemma 17** *Under Assumption 5, we have the following:*

- (i) *In Case 1 of Assumption 5 (Assumption 5(a)),  $\mathcal{D}_1 \neq \emptyset$ . In particular,  $0 \in \mathcal{D}_1$  and there exists a  $\tilde{\beta}_1 > 0$  such that  $[0, \tilde{\beta}_1] \subseteq \mathcal{D}_1$ .*
- (ii) *In Case 2 of Assumption 5 (Assumption 5(b)),  $\mathcal{D}_2 \neq \emptyset$ . In particular, there exists  $\tilde{\beta}_2 > \underline{\beta}_2$  such that  $(\underline{\beta}_2, \tilde{\beta}_2] \subseteq \mathcal{D}_2$ .*

**Proof** Consider part (i). We first show  $0 \in \mathcal{D}_1$ . Aiming for a contradiction, suppose  $0 \notin \mathcal{D}_1$  so that  $0 \in \mathcal{I}_1$  by Corollary 2. We consider the following two cases:

- Case A:  $v_0(y) \leq 0$  for all  $y > 0$ .
- Case B:  $v_0(y) > 0$  for some  $y > 0$ .

Consider Case A. Because  $0 \in \mathcal{I}_1$ ,  $v'_0(y) \geq 0$  for all  $y \geq 0$ . Then, we have that  $-r \leq v_0(y) \leq 0$  for all  $y \geq 0$ . Substituting this into IVP( $\beta$ ) for  $\beta = 0$ , we consider the following two subcases of Case A:  $a \geq 0$  and  $a \in (-\frac{\sigma r}{4}, 0)$ .

For  $a \geq 0$ , we conclude that

$$0 \leq \frac{\sigma^2}{2} v'_0(y) \leq \frac{\hat{\alpha}}{4} r^2 - hy + ar,$$

where the right-hand side tends to  $-\infty$ . Thus, there exists  $y > 0$  such that  $v'_0(y) < 0$ , contradicting  $0 \in \mathcal{I}_1$ .

For  $a \in (-\frac{\sigma r}{4}, 0)$ , we conclude that

$$0 \leq \frac{\sigma^2}{2} v'_0(y) \leq \frac{\hat{\alpha}}{4} r^2 - hy,$$

where the right-hand side tends to  $-\infty$ . Once again, there exists  $y > 0$  such that  $v'_0(y) < 0$ , contradicting  $0 \in \mathcal{I}_1$ .

Consider Case B. In this case, we let  $y_0 = \inf \{y > 0 : v_0(y) > 0\}$ . By continuity of  $v_0$  and  $v_0(0) = -r < 0$ , we have that  $v_0(y_0) = 0$  and  $y_0 > 0$ . Substituting this into IVP( $\beta$ ) for  $\beta = 0$  at  $y = y_0$  gives

$$\frac{\sigma^2}{2} v'_0(y_0) = -hy_0 < 0.$$

Thus,  $0 \in \mathcal{D}_1$  by Lemma 12, a contradiction. Combining Cases A and B, we conclude that  $0 \in \mathcal{D}_1$ . Then it follow from Lemma 12 that  $v_0(y) \rightarrow -\infty$  as  $y \rightarrow \infty$ . Thus, there exists a  $x_0 > 0$  such that  $v_0(x_0) < -2r$ . Then, by continuity of  $v_\beta(x_0)$  in  $\beta$  (see Lemma 15), there exists a  $\tilde{\beta}_1 > 0$  such that  $v_{\tilde{\beta}_1}(x_0) < -r$ . By Lemma 12, we conclude  $\tilde{\beta}_1 \in \mathcal{D}_1$ . Then we conclude by Lemma 16 that  $[0, \tilde{\beta}_1] \subseteq \mathcal{D}_1$ .

Consider part (ii). Recall that in Case 2 of Assumption 5,  $a \leq -\hat{\alpha}r/4$  and  $\underline{\beta}_2 = -ar - \hat{\alpha}r^2/4 \geq 0$ . Consider  $v_{\underline{\beta}_2}$  and note that  $v_{\underline{\beta}_2}(0) = -r$ . It follows from (103) that  $v'_{\underline{\beta}_2}(0) = 0$ . Moreover, differentiating both sides of (103) and using  $v'_{\underline{\beta}_2}(0) = 0$ , we conclude that

$$v''_{\underline{\beta}_2}(0) = -\frac{2\eta}{\sigma^2} \left( r + \frac{h}{\eta} \right) < 0.$$

Thus,  $v_{\underline{\beta}_2}$  is decreasing and below  $-r$  in a neighborhood of zero. Next, we argue that  $v_{\underline{\beta}_2}(x) \leq -r$  for all  $x > 0$ .

Suppose not, and let  $x_1 = \inf\{x > 0 : v_{\underline{\beta}_2}(x) - r\}$ . By continuity of  $v_{\underline{\beta}_2}$ , we have  $v_{\underline{\beta}_2}(x_1) = -r$ . We also have by its definition that  $v'_{\underline{\beta}_2}(x_1) \geq 0$  and  $x_1 > 0$ . Then by combining these with (103), we write

$$\begin{aligned} 0 \leq v'_{\underline{\beta}_2}(x_1) &= -ar - \frac{\hat{\alpha}}{4}r^2 + \frac{\hat{\alpha}}{4}r^2 - \eta x_1 \left( r + \frac{h}{\eta} \right) + ar \\ &= -\eta x_1 \left( r + \frac{h}{\eta} \right) < 0, \end{aligned}$$

a contradiction. Thus,  $v_{\underline{\beta}_2}(x) \leq -r$  for all  $x \geq 0$ .

Next, we argue that  $\lim_{x \rightarrow \infty} v_{\underline{\beta}_2}(x) = -\infty$ . Suppose not (Note that we can rule out oscillatory behavior following the same technique in the proof of Lemma 8). Then, there exists  $k > r$  such that

$$v_{\underline{\beta}_2}(x) \geq -k, \quad x \geq 0.$$

But using (103), we conclude that

$$\frac{\sigma^2}{2} v'_{\underline{\beta}_2}(x) \leq \underline{\beta}_2 + \frac{\hat{\alpha}}{4}K^2 - \eta x \left( r + \frac{h}{\eta} \right) - ar.$$

Integrating both sides from 0 to  $y$  yields

$$\frac{\sigma^2}{2} v_{\underline{\beta}_2}(y) \leq -r \frac{\sigma^2}{2} + \left[ \underline{\beta}_2 - ar + \frac{\hat{\alpha}}{4} \right] y - \frac{\eta}{2} \left( r + \frac{h}{\eta} \right) \frac{y^2}{2},$$

where the right-hand side tends to  $-\infty$  as  $y \rightarrow \infty$ . Thus,  $v_{\underline{\beta}_2}(x) \rightarrow -\infty$  as  $x \rightarrow \infty$  and there exists  $x_2$  such that  $v_{\underline{\beta}_2}(x_2) < -2r$ . Then, by Lemma 14, there exists  $\tilde{\beta}_2 > \underline{\beta}_2$  such that  $v_{\tilde{\beta}_2}(x_2) < -r$ . In particular,  $\tilde{\beta}_2 \in \mathcal{D}_2$  by Lemma 12. Then, by Lemma 16, we conclude that  $(\underline{\beta}_2, \tilde{\beta}_2] \subset \mathcal{D}_2$ . □

**Lemma 18** *Under Assumption 5, we have  $\mathcal{I}_i \neq \emptyset$  for  $i = 1, 2$ . In particular,*

$$\left( \frac{\sigma^2 h}{2\eta} + 2\sigma \left( r + \frac{h}{\eta} \right) \sqrt{\frac{\eta}{\pi}} \exp \left\{ -\frac{\sigma^2 a^2}{4\eta} \right\}, \infty \right) \subseteq \mathcal{I}_i, \quad i = 1, 2.$$

**Proof** We establish the result by showing that  $v_\beta(x) \rightarrow \infty$  as  $x \rightarrow \infty$  for sufficiently large  $\beta > 0$ . The result then follows from Corollary 2 and Lemmas 12 and 14. To that end, we rewrite IVP( $\beta$ ) as follows:

$$v'_\beta(y) - \frac{2\eta}{\sigma^2} y v_\beta(y) + a v_\beta(y) = \frac{2\beta}{\sigma^2} + \frac{\hat{\alpha}}{2\sigma^2} v_\beta^2(y) - \frac{2h}{\sigma^2} y, \quad y \geq 0.$$

Multiplying both sides with the integrating factor  $\exp\left\{-\frac{\eta}{\sigma^2} y^2 + ay\right\}$  yields the following bound:

$$\left[\exp\left\{-\frac{\eta}{\sigma^2} y^2 + ay\right\} v_\beta(y)\right]' \geq \frac{2\beta}{\sigma^2} \exp\left\{-\frac{\eta}{\sigma^2} y^2 + ay\right\} - \frac{2h}{\sigma^2} y \exp\left\{-\frac{\eta}{\sigma^2} y^2 + ay\right\}.$$

Integrating both sides of the above inequality over  $[0, x]$  and using  $v_\beta(0) = -r$  gives:

$$\exp\left\{-\frac{\eta}{\sigma^2} x^2 + ax\right\} v_\beta(x) \geq -r + \frac{2\beta}{\sigma^2} I_1 - \frac{2h}{\sigma^2} I_2, \tag{136}$$

where

$$I_1 = \int_0^x \exp\left\{-\frac{\eta}{\sigma^2} y^2 + ay\right\} dy \text{ and } I_2 = \int_0^x y \exp\left\{-\frac{\eta}{\sigma^2} y^2 + ay\right\} dy.$$

First, we consider  $I_1$  and write

$$I_1 = \exp\left\{\frac{\sigma^2}{4\eta} a^2\right\} \int_0^x \exp\left\{-\frac{\eta}{\sigma^2} \left(y - \frac{a\sigma^2}{2\eta}\right)^2\right\} dy.$$

Applying the change of variable  $u = \frac{\sqrt{2\eta}}{\sigma} \left(y - \frac{\sigma^2}{2\eta}\right)$  yields

$$\begin{aligned} I_1 &= \sqrt{\frac{\pi}{\eta}} \sigma \exp\left\{\frac{\sigma^2}{4\eta} a^2\right\} \int_{-\frac{\sigma}{\sqrt{2\eta}}}^{\frac{\sqrt{2\eta}}{\sigma} \left(x - \frac{\sigma^2}{2\eta}\right)} \frac{1}{\sqrt{2\pi}} \exp\left\{-\frac{u^2}{2}\right\} du \\ &= \sqrt{\frac{\pi}{\eta}} \sigma \exp\left\{\frac{\sigma^2}{4\eta} a^2\right\} \left[\Phi\left(\frac{\sqrt{2\eta}}{\sigma} \left(x - \frac{\sigma^2}{2\eta}\right)\right) - \Phi\left(-\frac{\sigma}{\sqrt{2\eta}}\right)\right], \end{aligned} \tag{137}$$

where  $\Phi$  is the CDF for the standard normal distribution. Next, we turn to  $I_2$  and facilitate its derivative by first deriving

$$I_3 = \int_0^x \left(y - \frac{\sigma^2 a}{2\eta}\right) \exp\left\{-\frac{\eta}{\sigma^2} y^2 + ay\right\} dy.$$

Note that  $I_3 = I_2 - \frac{\sigma^2 a}{2\eta} I_1$ . Using the change of variable  $u = -\frac{\eta}{\sigma^2} y^2 + ay$ , we write

$$I_3 = \int_0^{-\frac{\eta}{\sigma^2} x^2 + ax} -\frac{\sigma^2}{2u} e^u du = \frac{\sigma^2}{2\eta} \left[1 - \exp\left\{-\frac{\eta}{\sigma^2} x^2 + ax\right\}\right].$$

Then, using  $I_2 = I_3 + \frac{a\sigma^2}{2\eta} I_1$ , we arrive at

$$I_2 = \frac{\sigma^2}{2\eta} - \frac{\sigma^2}{2\eta} \exp\left\{-\frac{\eta}{\sigma^2}x^2 + ax\right\} + \frac{\sigma^2 a^2}{2\eta} \exp\left\{\frac{a^2\sigma^2}{4\eta}\right\} \sqrt{\frac{\pi}{\eta}}\sigma \left[\Phi\left(\frac{\sqrt{2\eta}}{\sigma}x - \frac{\sigma}{\sqrt{2\eta}}\right) - \Phi\left(-\frac{\sigma}{\sqrt{2\eta}}\right)\right]. \tag{138}$$

Substituting (137) and (138) into (136) then gives

$$\begin{aligned} \exp\left\{-\frac{\eta}{\sigma^2}x^2 + ax\right\} v_\beta(x) &\geq -r - \frac{h}{\eta} + \frac{h}{\eta} \exp\left\{-\frac{\eta}{\sigma^2}x^2 + ax\right\} \\ &+ \frac{2\beta}{\sigma^2} \sqrt{\frac{\pi}{\eta}} \exp\left\{\frac{\sigma^2}{4\eta}a^2\right\} \left[\Phi\left(\frac{\sqrt{2\eta}}{\sigma}x - \frac{\sigma}{\sqrt{2\eta}}\right) - \Phi\left(-\frac{\sigma}{\sqrt{2\eta}}\right)\right] \\ &- \sigma \frac{h}{\eta} \exp\left\{\frac{a^2\sigma^2}{4\eta}\right\} \sqrt{\frac{\pi}{\eta}} \left[\Phi\left(\frac{\sqrt{2\eta}}{\sigma}x - \frac{\sigma}{\sqrt{2\eta}}\right) - \Phi\left(-\frac{\sigma}{\sqrt{2\eta}}\right)\right]. \end{aligned} \tag{139}$$

Note that there exists  $x_0 > 0$  large enough so that

$$\Phi\left(\frac{\sqrt{2\eta}}{\sigma}x - \frac{\sigma}{\sqrt{2\eta}}\right) - \Phi\left(-\frac{\sigma}{\sqrt{2\eta}}\right) \geq \frac{1}{4}. \tag{140}$$

Then for  $x \geq x_0$  and  $\beta > \frac{\sigma^2 h}{2\eta}$ , combining (139) and (140), we write,

$$\begin{aligned} \exp\left\{-\frac{\eta}{\sigma^2}x^2 + ax\right\} v_\beta(x) &\geq -r + \left(\frac{2\beta}{\sigma} - \frac{\sigma h}{\eta}\right) \\ &\exp\left\{\frac{\sigma^2 a^2}{4\eta}\right\} \sqrt{\frac{\pi}{\eta}} \frac{1}{\eta} - \frac{h}{\eta} + \frac{h}{\eta} \exp\left\{-\frac{\eta}{\sigma^2}x^2 + ax\right\}. \end{aligned}$$

Thus, we have the following lower bound on  $v_\beta(\cdot)$ :

$$\begin{aligned} v_\beta(x) &\geq \left[\frac{1}{4} \left(\frac{2\beta}{\sigma} - \frac{\sigma h}{\eta}\right) \exp\left\{\frac{\sigma^2 a^2}{4\eta}\right\} \sqrt{\frac{\pi}{\eta}} - \left(r + \frac{h}{\eta}\right)\right] \\ &\exp\left\{\frac{\eta}{\sigma^2}x^2 + ax\right\} + \frac{h}{\eta}, \quad x > x_0. \end{aligned} \tag{141}$$

In particular, we note that for  $\beta > \frac{\sigma^2 h}{2\eta} + 2\sigma \left(r + \frac{h}{\eta}\right) \sqrt{\frac{\eta}{\pi}} \exp\left\{-\frac{\sigma^2 a^2}{4\eta}\right\}$ , the right-hand side of (141) tends to  $\infty$  as  $x \rightarrow \infty$ . Thus,  $\beta \in \mathcal{I}_i$  for  $i = 1, 2$  whenever it is above  $\frac{\sigma^2 h}{2\eta} + 2\sigma \left(r + \frac{h}{\eta}\right) \sqrt{\frac{\eta}{\pi}} \exp\left\{-\frac{\sigma^2 a^2}{4\eta}\right\}$ , completing the proof.  $\square$

To facilitate the analysis, under Case  $i$  of Assumption 5, we define  $\beta_i^* = \inf \mathcal{I}_i$  for  $i = 1, 2$ . The remaining results will prove that this  $\beta_i^*$  along with its corresponding  $v_{\beta_i^*}$ , solve the Bellman equation in Case  $i$  for  $i = 1, 2$ .

**Lemma 19** *Under Case  $i$  of Assumption 5, we have that  $\beta_i^* > 0$  for  $i = 1, 2$ .*

**Proof** Recall from Lemma 17 that there exists a  $\tilde{\beta}_i > 0$  such that  $\tilde{\beta}_i \in \mathcal{D}_i$  for  $i = 1, 2$ . Clearly, we must have  $\beta \geq \tilde{\beta}_i$  for  $\beta \in \mathcal{I}_i$  and  $i = 1, 2$ . Thus, we conclude that  $\beta_i^* = \inf \mathcal{I}_i \geq \tilde{\beta}_i > 0$  for  $i = 1, 2$ .  $\square$

**Lemma 20** *Under Case  $i$  of Assumption 5, We have that  $\beta_i^* \in \mathcal{I}_i$  and  $v_{\beta_i^*}$  is bounded for  $i = 1, 2$ .*

**Proof** Consider Case  $i$  of Assumption 5 for  $i = 1, 2$ . We argue by contradiction. Suppose  $\beta_i^* \notin \mathcal{I}_i$ . Then, by Corollary 2,  $\beta_i^* \in \mathcal{D}_i$ . In particular, by Lemma 12, there exists a  $x_0 > 0$  such that  $v_{\beta_i^*}(x) < -r$ . Because  $v_{\beta}(x_0)$  is continuous in  $\beta$  (see Lemma 15), there exists a  $\delta > 0$  such that

$$v_{\beta}(x_0) < -r \quad \text{for } \beta \in (\beta_i^* - \delta, \beta_i^* + \delta). \tag{142}$$

However, by definition of  $\beta_i^*$ , there exists a  $\hat{\beta}_i \in (\beta_i^*, \beta_i^* + \delta)$  such that  $\hat{\beta}_i \in \mathcal{I}_i$ . Applying Lemma 12 again, it follows that  $v_{\hat{\beta}_i}(x) \geq -r$  for all  $x \geq 0$ , contradicting (142). Thus,  $\beta_i^* \in \mathcal{I}_i$ .

We now prove that  $v_{\beta_i^*}$  is bounded. Aiming for a contradiction, suppose it is not bounded. Then there exists a  $x_0 > 0$  such that  $v_{\beta_i^*}(x_0) > 2h/\eta$ . Then, because  $v_{\beta}(x_0)$  is continuous in  $\beta$  (by Lemma 15) and  $\beta_i^* > 0$  (by Lemma 19), there exists an  $\epsilon > 0$  such that  $v_{\beta_i^* - \epsilon}(x_0) \geq h/\eta$ . It follows that  $v_{\beta_i^* - \epsilon}$  is unbounded by Lemma 13, which in turn implies that  $\beta_i^* - \epsilon \in \mathcal{I}_i$  by Corollary 2 and Lemma 11. That  $\beta_i^* - \epsilon \in \mathcal{I}_i$ , however, contradicts the definition of  $\beta_i^*$ .  $\square$

**Lemma 21** *Under Assumption 5, the following hold:*

- (i)  $\mathcal{D}_1 = [0, \beta_1^*)$  and  $\mathcal{I}_1 = [\beta_1^*, \infty)$ ,
- (ii)  $\mathcal{D}_2 = (\beta_2, \beta_2^*)$  and  $\mathcal{I}_2 = [\beta_2^*, \infty)$ .

**Proof** Consider Case  $i$  of Assumption 5. Suppose that there exists a  $\beta > \beta_i^*$  such that  $\beta \in \mathcal{D}_i$ . Then by Lemma 16 it follows that  $\beta_i^* \in \mathcal{D}_i$ , contradicting Lemma 20. Hence, no such  $\beta$  exists. Combining this with Lemma 20 and the definition of  $\beta_i^*$  concludes the proof.  $\square$

**Lemma 22** *Under Case  $i$  of Assumption 5, we have that  $v_{\beta_i^*}$  is nondecreasing with  $\lim_{x \rightarrow \infty} v_{\beta_i^*}(x) = h/\eta$  for  $i = 1, 2$ .*

**Proof** Consider Case  $i$  of Assumption 5 for  $i = 1, 2$ . Because  $\beta_i^* \in \mathcal{I}_i$  by Lemma 20,  $v_{\beta_i^*}$  is nondecreasing. Also, by Lemma 20 we have that  $v_{\beta_i^*}$  is bounded. Consequently, by Lemma 13, we have that

$$v_{\beta_i^*}(x) \leq \frac{h}{\eta} \quad \text{for } x \geq 0.$$

Moreover, because  $v_{\beta_i^*}$  is nondecreasing, its limit is well-defined and satisfies

$$\lim_{x \rightarrow \infty} v_{\beta_i^*}(x) \leq \frac{h}{\eta}.$$

Now let  $v = \lim_{x \rightarrow \infty} v_{\beta_i^*}(x)$  and suppose that  $v < \frac{h}{\eta}$ . Consider IVP( $\beta_i^*$ ):

$$\frac{\sigma^2}{2} v'_{\beta_i^*}(y) = \beta_i^* + \frac{\hat{\alpha}}{4} v_{\beta_i^*}^2(y) + \eta y \left( v_{\beta_i^*}(y) - \frac{h}{\eta} \right) - a v_{\beta_i^*}(y), \quad y \geq 0.$$

Passing to the limit on both sides and noting that  $v < \frac{h}{\eta}$  gives the following:

$$\frac{\sigma^2}{2} \lim_{y \rightarrow \infty} v'_{\beta_i^*}(y) = \beta_i^* + \frac{\hat{\alpha}}{4} v^2 - av + \lim_{y \rightarrow \infty} \eta y \left( v_{\beta_i^*}(y) - \frac{h}{\eta} \right) = -\infty.$$

Thus, there exists a  $x_0 > 0$  such that  $v'_{\beta_i^*}(x_0) < 0$ . We conclude by Lemma 12 that  $\beta_i^* \in \mathcal{D}_i$ , a contradiction. Therefore,

$$v = \lim_{x \rightarrow \infty} v_{\beta_i^*}(x) = h/\eta.$$

□

We conclude this section with a proof of Theorem 1:

**Proof of Theorem 1** First, consider the case  $a > -\frac{\hat{\alpha}}{4}r$  that is covered by Case 1 of Assumption 5 (Assumption 5(a)). In this case,  $(\beta_1^*, v_{\beta_1^*})$  solves Eqs. (103) and (104) and this solution is unique by Lemma 6. Moreover, by Lemma 22, we have that  $\lim_{x \rightarrow \infty} v_{\beta_1^*}(x) = h/\eta$ . Finally, by Lemma 19, we have that  $\beta_1^* > 0$ . Therefore,  $(\beta_1^*, v_{\beta_1^*})$  solves the Bellman equations (89) and (90) in this case. When  $a \leq -\frac{\hat{\alpha}}{4}r$ , Case 2 of Assumption 5 applies, and the proof follows from the same steps as in the first case. □

## 8 Proposed policy

In this section we propose a dynamic pricing and dispatch policy for the problem introduced in Sect. 3 by interpreting the solution of the equivalent workload formulation (79) and (83) in the context of the original control problem. Recall that we considered a sequence of systems indexed by the number of jobs  $n$ , whose formal limit was the Brownian control problem (48) and (52) under diffusion scaling. To describe the proposed policy, we fix the system parameter  $n$  and use it to unscale processes of interest. We define the (unscaled) workload process  $W^n = \{W^n(t), t \geq 0\}$  as follows:

$$W^n(t) = \sum_{i=1}^I Q_i^n(t) \quad \text{for } t \geq 0.$$



### 8.1 Proposed pricing policy

Given the workload process  $W^n$ , we choose the demand rates

$$\lambda_i^n(t) = n\lambda_i^* + \frac{\sqrt{n}}{2\alpha_i} v \left( \frac{W^n(t)}{\sqrt{n}} \right), \quad i = 1, \dots, I, \quad t \geq 0,$$

where  $v$  is the solution to the Bellman equation (89) and (90). This follows from Eqs. (43) and (91), Lemma 4, and Theorem 2. The corresponding proposed pricing policy is given by

$$p_i^n(t) = \Lambda_i^{-1}(\lambda_i^*) + \frac{(\Lambda_i^{-1})'(\lambda_i^*)}{2\alpha_i\sqrt{n}} v \left( \frac{W^n(t)}{\sqrt{n}} \right), \quad i = 1, \dots, I, \quad t \geq 0, \quad (143)$$

where  $\Lambda_i^{-1}$  is the inverse of the demand rate function for region  $i$ . Equation (143) is derived in Appendix A.

### 8.2 Proposed dispatch policy

We propose two dispatch policies and refer to them as Dispatch Policy 1 (DP1) and Dispatch Policy 2 (DP2). Dispatch Policy 1 (DP1) assumes each server prioritizes its own buffer and serves the other buffers through basic activities only if (i) its own buffer is empty and (ii) the other buffers that connected through basic activities have queue lengths larger than the safety stock levels. This is motivated by the following observation. In the Brownian control problem under the complete resource pooling assumption, we set all but one of the inventory levels to zero. The buffer with nonzero inventory corresponds to the one with lowest holding cost. This is due to the linear holding cost structure. However, in the pre-limit system this may cause unintended server idleness (for the servers that do not serve the cheapest buffer), because of the stochastic variability in the system. To hedge against this, we can put small safety stocks in such buffers. In other words, the safety stocks are used to avoid unintended server idleness.

To elaborate further on the usefulness of such safety stocks, it is worth mentioning Lu and Kumar [72] and Rybko and Stolyar [81]. Those authors observed that certain two-station queueing networks may become unstable even though the traffic intensity of each station is less than one. In these examples, servers mutually block one another and cause excessive starvation; see Section 3.1 of Bramson [30] for a review of those examples as well as Sections 3.2–3.3 of Bramson [30] for several other related examples. One simple way to avoid the mutual blocking phenomenon observed in Lu and Kumar [72] and Rybko and Stolyar [81] is to have safety stocks for certain buffers and to modify their priority rule slightly when the queue length is below the safety stock for those buffers.

Similarly, in the heavy traffic literature, researchers have used safety stocks to avoid undesired server idleness. For example, Harrison and Wein [55] uses one such policy that uses a safety stock to avoid a starvation of the downstream station. In

another example, Harrison [51] considers an  $N$ -network which has two buffers and two servers. In addition to serving its own buffer, server 2 can help server 1 by serving buffer 1. In a simulation study, Harrison [51] shows that under the (nonpreemptive)  $c\mu$  rule, the system becomes unstable. This is because server 2 helps the other server “too much” and that leads to the following: (i) starvation of server 1 and (ii) server 2 has too little remaining capacity (after helping server 1) to serve its own buffer. Ultimately, the number of jobs in buffer 2 blows up; see Section 1 of Harrison [51] for further details. One can address this situation by using a safety stock for buffer 1, whereby server 2 prioritizes buffer 1 only when there are more than  $s$  jobs in buffer 1, where  $s$  is the safety stock parameter. Harrison [51] goes on to propose a more elaborate discrete-review policy that involves safety stocks. To be specific, Harrison [51] specializes the approach proposed by Harrison [50] as part of a program of developing asymptotically optimal policies. Harrison [50] also mentions that zero inventory in the Brownian control problem corresponds to small inventory levels in the pre-limit system to further motivate the use of small safety stocks. Ata and Kumar [10] proves the asymptotic optimality of a policy, which uses small safety stocks, in the heavy traffic limit. Thus, we put small safety stocks in the various buffers and only serve them when inventory levels are at or above the threshold. To that end, denote by  $s_i$  the safety stock for buffer  $i$ .

To be more specific, letting  $\bar{\mathcal{A}}_i = \mathcal{A}_i \cap \{1, \dots, b\}$  denote the set of basic activities undertaken by server  $i$  and letting  $\bar{\mathcal{C}}_i = \mathcal{C}_i \cap \{1, \dots, b\}$  denote the set of basic activities that serve buffer  $i$ , our proposed dispatch policy is as follows: If server  $i$  becomes idle at time  $t$ , it serves a job from the buffer in  $\left\{b(j) : j \in \bar{\mathcal{A}}_i, Q_{b(j)}^n(t) \geq s_{b(j)}\right\}$  with largest holding cost  $h_{b(j)}$ . In words, when server  $i$  becomes idle, it looks at all buffers it servers by means of basic activities and serves the buffer with largest holding cost that is above its safety stock. To complete the policy description, suppose that at time  $t$  the inventory in buffer  $i$  increases from  $s_i - 1$  to  $s_i$ , i.e., reaches the safety stock. The system manager serves buffer  $i$  by an idle server in  $\left\{s(j) : j \in \bar{\mathcal{C}}_i\right\}$  with largest effective idling cost  $c_{s(j)}/\lambda_{s(j)}^*$ , see Eq. (78). In words, when buffer  $i$  reaches the safety stock, i.e., that buffer becomes eligible for service, the system manager selects an idle server with largest effective idling cost than can serve the buffer by means of a basic activity.

Dispatch Policy 2 (DP2) is motivated by the maximum pressure policy, see for example Stolyar [84], Dai and Lin [40], Dai and Lin [41], and Ata and Lin [13]. Under this policy, each server prioritizes his own (local) buffer. If his own buffer is empty, then he checks the other buffers that he can serve using basic activities. If there are multiple such buffers, the server works on the buffer with the largest queue length. If the server’s own (local) buffer is empty and he cannot serve any other buffers using basic activities, then he considers all remaining buffers he can serve (using nonbasic activities) and works next on the buffer with the largest queue length.

**Fig. 2** Manhattan area that are partitioned in four regions, where a double-headed arrow in between two neighbouring regions shows the possible directions that taxis can move between regions to pick up customers



### 9 Simulation study

This section presents a simulation study to illustrate the effectiveness of the proposed policy. The simulation setting and its parameters are motivated, albeit loosely, by the taxi market in Manhattan, see Ata et al. [8] and the references therein. We set the number of cars, i.e., the system parameter, as  $n = 10,000$ . As done in Ata et al. [8], we divide Manhattan into  $I = 4$  regions, see Fig. 2.

We assume cars can pick up customers in their own regions as well as from the neighboring regions. This gives rise to the following capacity consumption matrix:

$$A = \begin{bmatrix} 1 & 0 & 0 & 0 & 1 & 0 & 0 & 0 & 0 & 0 \\ 0 & 1 & 0 & 0 & 0 & 1 & 1 & 0 & 0 & 0 \\ 0 & 0 & 1 & 0 & 0 & 0 & 0 & 1 & 1 & 0 \\ 0 & 0 & 0 & 1 & 0 & 0 & 0 & 0 & 0 & 1 \end{bmatrix}.$$

Using the same dataset in Ata et al. [8], we set<sup>6</sup> the demand rate (per hour) vector as follows:

$$\lambda^n = (\lambda_1^n, \lambda_2^n, \lambda_3^n, \lambda_4^n)' = (3678, 10723, 6792, 345)'.$$

<sup>6</sup> For simplicity, we use the preliminary results from Ata et al. [8] to estimate  $\lambda^n$  and  $q$  (based on a four-year dataset from January 2010 to December 2013). In doing so, we focus on the day shift of the non-holiday weekdays.

The corresponding limiting rate vector  $\lambda^*$  is then computed as  $\lambda^* = \lambda^n/n$ , which yields

$$\lambda^* = (\lambda_1^*, \lambda_2^*, \lambda_3^*, \lambda_4^*)' = (0.367, 1.072, 0.679, 0.0345)'. \quad (144)$$

Using this, we arrive at the following constituency matrix:

$$C = \begin{bmatrix} 1 & 0 & 0 & 0 & 0 & 1 & 0 & 0 & 0 & 0 \\ 0 & 1 & 0 & 0 & 1 & 0 & 0 & 1 & 0 & 0 \\ 0 & 0 & 1 & 0 & 0 & 0 & 1 & 0 & 0 & 1 \\ 0 & 0 & 0 & 1 & 0 & 0 & 0 & 0 & 1 & 0 \end{bmatrix}.$$

By Eq. (25), we derive the input–output matrix  $R$  as follows:

$$R = \begin{bmatrix} \lambda_1^* & 0 & 0 & 0 & 0 & \lambda_2^* & 0 & 0 & 0 & 0 \\ 0 & \lambda_2^* & 0 & 0 & \lambda_1^* & 0 & 0 & \lambda_3^* & 0 & 0 \\ 0 & 0 & \lambda_3^* & 0 & 0 & 0 & \lambda_2^* & 0 & 0 & \lambda_4^* \\ 0 & 0 & 0 & \lambda_4^* & 0 & 0 & 0 & 0 & \lambda_3^* & 0 \end{bmatrix}.$$

Ata et al. [8] reports the mean travel time as 13.2 min. To account for the pick up time and for other inefficiencies that are not incorporated in our model, we inflate this by a factor of two, and set the mean trip time to 26.4 min. Thus  $\eta^n = 2.2727$  per hour. Moreover, because we study the system under the heavy traffic assumption (Assumption 3), we set  $\eta = e'\lambda^* = 2.1539$ . Therefore, we have that  $\hat{\eta} = \sqrt{n}(\eta^n - \eta) = 11.88$ .

We estimate the routing probability vector  $q$  from the data as

$$q = (q_1, q_2, q_3, q_4)' = (0.1647, 0.5408, 0.2724, 0.0221)',$$

which yields the limiting arrival rate vector  $\nu$  to various buffers as follows:

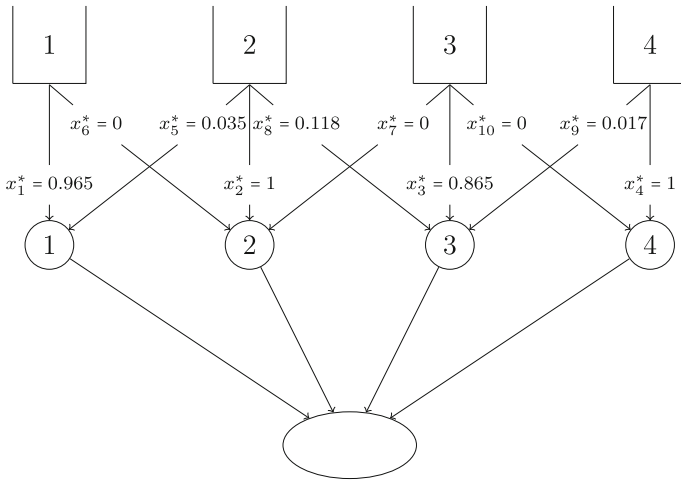
$$\nu = \eta q = (0.3529, 0.1159, 0.5837, 0.0474)'.$$

Thus using the data  $A$ ,  $R$ , and  $\gamma$ , one can compute the unique nominal processing plan  $x^*$ , referred to in Assumption 3. It is displayed in Fig. 3.

Having characterized  $x^*$ , we next compute the drift parameter  $a$  and the variance parameter  $\sigma^2$  of the Brownian motion  $\chi(\cdot)$ , see Eq. (72). To this end, first note that the drift vector  $\gamma$  and the covariance matrix  $\Sigma$  of the Brownian motion  $B(\cdot)$  (see Eqs. (49), (55), and (56)) are given as follows:

$$\gamma = \hat{\eta}'q = (1.9566, 6.4247, 3.2361, 0.2625)', \text{ and}$$

$$\Sigma = \begin{bmatrix} 0.7097 & 0.1918 & 0.0966 & 0.0078 \\ 0.1918 & 2.3302 & 0.3173 & 0.0257 \\ 0.0966 & 0.3173 & 1.1742 & 0.0130 \\ 0.0078 & 0.0257 & 0.0130 & 0.0937 \end{bmatrix}.$$



**Fig. 3** Unique solution  $x^* \in \mathbb{R}^{10}$  to the static problem from Eqs. (28) and (30). We see that Activities 6,7, and 10 are nonbasic while the rest are basic

Thus, we have that  $a = e'\gamma = 11.88$  and  $\sigma^2 = e'\Sigma e = 5.6125$ .

Next, we describe the economic primitives of our example: the demand function, and its associated profit function, the holding cost rates and the cost of idleness. We assume that the demand function is linear. That is,

$$\Lambda_i(p_i) = a_i - b_i p_i \quad \text{for } p_i \in [0, \frac{a_i}{b_i}] \text{ and } i = 1, \dots, 4,$$

where  $a_i, b_i > 0$  are constants. Also, its inverse is given by

$$\Lambda_i^{-1}(\lambda_i) = \frac{a_i - \lambda_i}{b_i}, \quad \lambda_i \in [0, a_i], \quad i = 1, \dots, 4.$$

The profit function then follows from Eq. (7) as follows:

$$\pi(\lambda) = \sum_{i=1}^4 \frac{\lambda_i}{b_i} (a_i - \lambda_i), \quad \lambda_i \in [0, a_i], \quad i = 1, \dots, 4.$$

We set the optimal static price as  $p_i^* = 10$  for all region  $i$ , which is about the average price of a ride in the data, see Ata et al. [8]. Also, recall that the limiting demand rate vector  $\lambda^* = (\lambda_1^*, \dots, \lambda_4^*)$  is given by (144). We crucially assume that these are the optimal demand rate and the prices. This is equivalent to assuming  $a_i = 2\lambda_i^*$  and  $b^* = \lambda_i^*/p_i$  for  $i = 1, \dots, 4$ . Namely, we set

$$a = 2\lambda^* = (0.7356, 2.1446, 1.3584, 0.0691)',$$

$$b = \lambda^*/p^* = (0.0367, 0.1072, 0.0679, 0.0035)'.$$

Given these we compute the parameter  $\alpha_i$  as  $\alpha_i = -(\Lambda_i^{-1})'(\lambda_i^*) - (\lambda_i^*/2)(\Lambda_i^{-1})''(\lambda_i^*) = 1/b_i$  for  $i = 1, \dots, 4$ . Thus, we obtain  $\alpha = (27.18, 9.32, 14.72, 289.55)$  and  $\hat{\alpha} = \sum_{i=1}^4 1/\alpha_i = 0.2154$ .

Ata et al. [8] suggest that the holding cost when taxis are traveling is  $h_0^n = 1$  dollars per hour (which can be derived from their fuel cost estimates). To estimate the holding cost rates for other buffers, we consider the driver's opportunity cost. A driver can complete about two trips per hour, resulting in approximately  $2 \times 10 = 20$  dollars per hour. Thus, we set  $h_i^n = 20$  for  $i = 1, \dots, 4$ . Thus, we have  $h^n = \min_{i=1, \dots, 4} h_i^n - h_0^n = 19$ . Upon scaling, we derive the limiting holding cost rate  $h$  for the equivalent workload formulation as  $h = \sqrt{n}h^n = 1900$ . The idleness costs parameters are set to equal the lost revenue. That is,  $c_i^n = p_i^* = 10$  for  $i = 1, \dots, 4$ . Upon rescaling, the limiting idleness cost is  $c_i = c_i^n/\sqrt{n} = 0.1$ . Thus, the cheapest server to idle as  $k^* = \arg \min_{i=1, \dots, 4} c_i/\lambda_i^* = 2$  with the idling cost  $r = c_{k^*}/\lambda_{k^*}^* = 0.0933$ .

Having computed the parameters  $a, \sigma^2, h, r, \eta$ , and  $\hat{\alpha}$ , we solve the Bellman equation numerically for the example. Using this solution, we next describe our proposed policy.

## 9.1 Pricing policy

It follows from Eq. (143) that

$$p_i^n(t) = 10 - \frac{1}{200} v \left( \frac{W^n(t)}{100} \right), \quad i = 1, \dots, 4, \quad t \geq 0.$$

This corresponds to the following demand rates:

$$\lambda_i^n = 10000\lambda_i^* + \frac{50}{\alpha_i} v \left( \frac{W^n(t)}{100} \right), \quad i = 1, \dots, 4, \quad t \geq 0,$$

where  $\lambda_i^n$  has units of customers per hour.

## 9.2 Dispatch policy

As discussed in Sect. 8, we propose two dispatch policies. Under the first proposed policy (Dispatch Policy 1), servers 2 and 4 work only on their own buffer throughout. Servers 1 and 3 prioritize their own buffers, but server 1 serves buffer 2 if buffer 1 is empty and buffer 2 exceeds threshold  $s$ . Similarly, server 3 serves buffers 2 or 4 only if buffer 3 is empty and buffer 2 or 4 exceeds threshold  $s$ . If both queues exceeds  $s$ , then server 3 serves the longest one. We determine the threshold  $s$  by a brute-force search. In particular, we set  $s = 1$ .

Under Dispatch Policy 2, each server prioritizes his own (local) buffer. If his own buffer is empty, then he checks the other buffers that he can serve using basic activities. If there are multiple such buffers, the server works on the buffer with the largest queue length. If the server's own (local) buffer is empty and he cannot serve any other

buffers using basic activities, then he considers all remaining buffers he can serve (using nonbasic activities) and works next on the buffer with the largest queue length.

In order to compare the performance of our policy, we calculate the total revenue by adding up the prices charged to each served customer. This also incorporates the cost of idleness. Also, we keep track of the holding costs incurred. Lastly, we use

$$\tilde{V}^n(t) = (n\pi(\lambda^*) - \sqrt{nh_0})t = \left( n \sum_{i=1}^4 \frac{\lambda_i^*}{b_i} (a_i - \lambda_i^*) - \sqrt{nh_0} \right) t, \text{ for } t \geq 0$$

(see Eq. (45)) to compute the normalized cost  $\hat{V}^n(t)$ , see Eq. (46).

We compare our policy against the following benchmark policies that combine alternative pricing and dispatch policies. For pricing, in addition to our dynamic pricing policy, we also consider the static pricing policy which sets  $p_i^n(t) = p_i^* = 10$  for all  $i = 1, \dots, 4$  and  $t \geq 0$ . For dispatch, in addition to our two proposed policies, we consider (i) a static dispatch policy, and (ii) the closest driver policy as described next.

### 9.3 Static dispatch policy

Servers 2 and 4 always serve their own buffers. If both buffers 1 and 2 are nonempty, then server 1 works on buffer 1 with probability  $x_1^*/(x_1^* + x_5^*) = 0.965$  and it works on buffer 2 with probability  $x_5^*/(x_1^* + x_5^*) = 0.035$ . If only one of the buffers 1 and 2 is nonempty, then server 1 works on that buffer. Server 3 splits its effort among buffers 2, 3, and 4 similarly, i.e., proportional to  $x_3^*$ ,  $x_8^*$ , and  $x_6^*$ , respectively.

### 9.4 Closest driver policy

We let  $D$  be the distance matrix, i.e.,  $D_{ij}$  corresponds to the distance (in miles) between regions  $i$  and  $j$  when  $i \neq j$  and  $D_{ii} = 0$ . Using the data from Ata et al. [8], we have

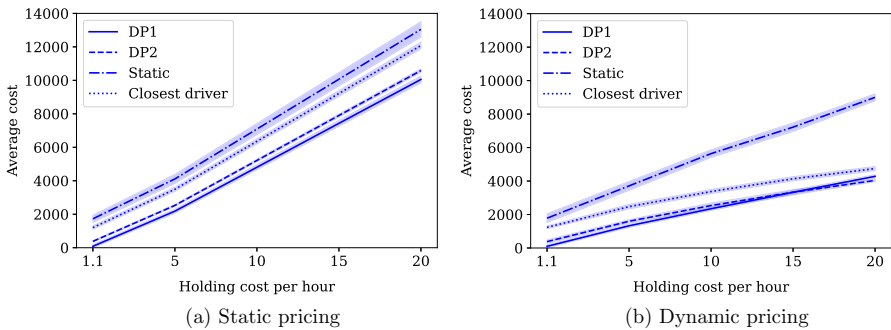
$$D = \begin{bmatrix} 0 & 2.6414 & 4.8132 & 8.2689 \\ 2.6414 & 0 & 1.9993 & 6.1969 \\ 4.8132 & 1.9993 & 0 & 3.9073 \\ 8.2689 & 6.1969 & 3.9073 & 0 \end{bmatrix}.$$

Server  $i$  engages in activity  $\arg \min_{j \in \mathcal{A}_i} D_{ib(j)}(t)$  at time  $t$ . In other words, under the closest driver policy each server prioritizes the buffer that is closest to him.

The result of the numerical study are given in Table 1. The simulated results are obtained based on a run-length of 1000h and the estimated average cost is computed by excluding the statistics from the first 200h warm-up period. The corresponding confidence intervals are calculated based on 10 macro-replications. We observe that the proposed dispatch policies (DP1, DP2) offer significant improvement (9.74%–55.01%) over the benchmark policies. More importantly, we observe that dynamic pricing can lead to significant improvement (30.96%–61.73%) for every

**Table 1** Estimated average cost along with the 95% confidence interval based on 10 macro-replications

Dispatch policy	Static pricing policy	Dynamic pricing policy
DP1	10075.23 $\pm$ 201.59	4302.59 $\pm$ 94.09
DP2	10607.19 $\pm$ 103.18	4059.35 $\pm$ 73.73
Static policy	13066.83 $\pm$ 457.31	9021.89 $\pm$ 204.19
Closest driver policy	12100.53 $\pm$ 193.57	4766.96 $\pm$ 122.19

**Fig. 4** Average cost with respect to varying holding cost. The shaded area along each line shows the 95% confidence interval based on 10 macro-replications

dispatch policy considered. Among the policies considered, the dynamic pricing with Dispatch Policy 2 (DP2) has the best performance.

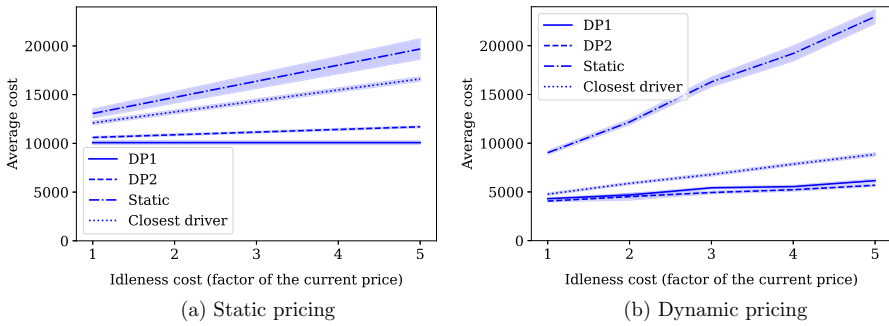
Unfortunately, we do not have data to directly estimate the holding costs and the cost of idleness. For the former, the actual holding cost may be lower because the opportunity cost we estimate is likely an upper bound. On the other hand, the latter does not account for the loss of goodwill currently. Therefore, we conduct a sensitivity analysis that considers lower holding cost rates (Fig. 4) and another one that considers higher cost of idleness that incorporate the loss of goodwill<sup>7</sup> (Fig. 5). These collectively show that the insights from Table 1 are robust to changes in holding and idleness cost parameters.

## 10 Concluding remarks

We study a dynamic pricing and dispatch control problem motivated by ride-hailing systems. The novelty of our formulation is that it incorporates travel times. We solve this problem analytically in the heavy traffic regime under the complete resource pooling condition. Using this solution, we propose a closed form dynamic pricing policy as well as a dispatch policy. We compare the proposed policy against benchmarks in a simulation study and show that it is effective.

<sup>7</sup> The estimated performance and the corresponding confidence interval for the sensitivity analysis is also based on 10 macro-replications where each replication has a run-length of 1000h (and the statistics of the first 200h are discarded as a warm-up period).





**Fig. 5** Average cost with respect to varying idleness cost. The shaded area along each line shows the 95% confidence interval based on 10 macro-replications

Our formulation has some limitations too. Namely, we assume there is only one travel node and that the complete resource pooling condition holds. Interesting future research directions include relaxing these assumptions. To be more specific, important future research directions include (i) multiple travel-time distributions, and (ii) origin–destination pricing. Having multiple travel-time distributions can help one represent travel times between different nodes more accurately. It also allows for a much richer routing probability structure. Furthermore, it enables origin–destination pricing. However, we expect that this generalization will give rise to a multidimensional drift and singular control problem in the heavy traffic limit, which are far more challenging to solve.

Our model is stationary and makes the heavy traffic assumption. Relaxing these assumptions constitutes another future research direction.

## Appendices

### A Derivations

#### A.1 Formal derivation of the Brownian control problem

This section provides a formal derivation of the approximating Brownian control problem introduced in Sect. 4. We do not provide a rigorous weak convergence limit theorem. However, the arguments given in support of the approximation can be viewed as a broad outline for such a proof; see Harrison [49, 52, 53] for similar derivations.

We consider a sequence of systems indexed by the system parameter  $n$  under the heavy traffic assumption. Then we center the various processes by their mean, scale them appropriately by the system parameter  $n$ , and finally pass to the limit as  $n \rightarrow \infty$  formally. To that end, we first define the following (diffusion) scaled processes:

$$\hat{\Psi}_i^n(t) = \frac{1}{\sqrt{n}} (\Psi_i(\lfloor nt \rfloor) - q_i nt), \quad t \geq 0, \quad i = 1, \dots, I, \quad (145)$$

$$\hat{N}_j^n(t) = \frac{1}{\sqrt{n}} (N_j(nt) - nt), \quad t \geq 0, \quad j = 0, 1, \dots, J, \quad (146)$$

where  $\lfloor x \rfloor$  is the greatest integer less than or equal to  $x$ . We also define the following (fluid) scaled processes:

$$\bar{N}_0^n(t) = \frac{1}{n} N_0(nt), \quad t \geq 0, \quad (147)$$

$$\bar{Q}_0^n(t) = \frac{1}{n} Q_0^n(t), \quad t \geq 0, \quad (148)$$

$$\bar{\mu}_j^n(t) = \frac{1}{n} \mu_j^n(t), \quad j = 1, \dots, J, \quad t \geq 0. \quad (149)$$

By Donsker's theorem, the functional central limit theorem for renewal processes, and independence of the stochastic primitives, the processes  $\hat{\Psi}_i^n$  and  $\hat{N}_j^n$  converge weakly to independent standard Brownian motions, see Billingsley [28].

As observed in Kogan and Lipster [66], under the heavy traffic assumption, we expect that the number of jobs in the infinite-server node will be  $n$  to a first-order approximation. That is, we expect that  $\bar{Q}_0^n(t) \approx 1$  for  $t \geq 0$  as  $n$  gets large. Similarly, we expect the queue lengths at buffers  $1, \dots, I$  to be of order  $\sqrt{n}$ . As such, we expect the prices, or equivalently, the demand rates, to deviate from their nominal values only in the second order. That is, we expect  $\lambda_i^n - \lambda_i^* n = O(\sqrt{n})$ . Because the demand rates determine the service rates (see Eq. (9)), we expect that  $\bar{\mu}_j^n(t) \approx \mu_j^*$  for  $t \geq 0$  as  $n$  gets large.

By combining Eqs. (145) and (149) with Eqs. (38) and (44), it is straightforward to derive the following scaled system dynamics equations for  $i = 1, \dots, I$ :

$$\begin{aligned} Z_i^n(t) &= B_i^n(t) + q_i \eta^n \int_0^t Z_0^n(s) ds - \sum_{j \in \mathcal{C}_i} \int_0^t \kappa_j^n(s) dT_j^n(s) \\ &\quad + \sum_{j \in \mathcal{C}_i} \mu_j^* Y_j^n(t) + t\sqrt{n} \left[ q_i \eta - \sum_{j \in \mathcal{C}_i} \mu_j^* x_j^* \right] \\ &= B_i^n(t) + q_i \eta^n \int_0^t Z_0^n(s) ds - \sum_{j \in \mathcal{C}_i} \int_0^t \kappa_j^n(s) dT_j^n(s) + \sum_{j \in \mathcal{C}_i} \mu_j^* Y_j^n(t), \end{aligned}$$

where the second equality holds by Assumption 3 and where the process  $B_i^n$  is given by

$$\begin{aligned} B_i^n(t) &= Z_i^n(0) + q_i \hat{\eta} t + q_i \hat{N}_0^n \left( \eta^n \int_0^t \bar{Q}_0^n(s) ds \right) + \hat{\Psi}_i^n \left( \bar{N}_0^n \left( \eta^n \int_0^t \bar{Q}_0^n(s) ds \right) \right) \\ &\quad - \sum_{j \in \mathcal{C}_i} \hat{N}_j^n \left( \int_0^t \bar{\mu}_j^n(s) dT_j^n(s) \right). \end{aligned}$$

Assuming that  $Z_i^n(0) \approx Z_i(0)$  for large  $n$ , it is also straightforward to argue that  $B_i^n$  can be approximated by a Brownian motion  $B_i$  with starting state  $Z_i(0)$  that has drift parameter  $\gamma_i = \hat{\eta}q_i$  and variance parameter

$$\sigma_i^2 = \left[ q_i^2 + q_i(1 - q_i) \right] \eta + \sum_{j \in C_i} \mu_j^* x_j^* = q_i \eta + \sum_{j \in C_i} \mu_j^* x_j^*.$$

Furthermore, the covariance between the limiting Brownian motion processes is given by

$$\text{Cov}(B_i, B_{i'}) = q_i q_{i'} \eta \quad \text{for } i \neq i'.$$

Therefore, replacing  $Z^n, Y^n$ , and  $\kappa^n$ , by their formal limits  $Z, Y$ , and  $\kappa$ , we arrive at the following system dynamics equations in the approximating Brownian control problem for  $i = 1, \dots, I$ :

$$Z_i(t) = B_i(t) + q_i \eta \int_0^t Z_0(s) ds - \sum_{j \in C_i} \int_0^t x_j^* \kappa_j(s) ds + \sum_{j \in C_i} \mu_j^* Y_j(t), \quad t \geq 0.$$

Equations (19) and (39) of the system state also imply that  $Z_0^n(t) = -\sum_{i=1}^I Z_i^n(t)$  and that  $Z_i^n(t) \geq 0$  for  $i = 1, \dots, I$  and  $t \geq 0$ . Thus, in the approximating BCP, the following relationships hold for  $t \geq 0$ :

$$Z_0(t) = -\sum_{i=1}^I Z_i(t) \quad \text{and} \quad Z_i(t) \geq 0 \quad \text{for } i = 1, \dots, I.$$

Similarly, it is clear that Eqs. (9) and (43) and (44) give rise to Eq. (52) in the BCP; Eqs. (17) and (41) give rise to Eq. (54); and Eq. (42) gives rise to Eq. (51).

To complete the formal derivation of the Brownian control problem, we argue that  $\hat{V}^n \approx \xi$  for large  $n$ , where  $\hat{V}^n$  and  $\xi$  are given by Eqs. (46) and (47), respectively. First, observe that by Taylor’s theorem we have

$$\begin{aligned} \pi \left( \lambda^* + \frac{1}{\sqrt{n}} \zeta^n(s) \right) &= \pi(\lambda^*) + \nabla \pi(\lambda^*)' \frac{1}{\sqrt{n}} \zeta^n(s) \\ &\quad + \frac{1}{2n} \zeta^n(s)' \nabla^2 \pi(\lambda^*) \zeta^n(s) + R_{\lambda^*,3} \left( \frac{1}{\sqrt{n}} \zeta^n(s) \right), \end{aligned}$$

where  $R_{\lambda^*,3} \left( \frac{1}{\sqrt{n}} \zeta^n(s) \right) = O(n^{-3/2})$  is a third-order remainder term.<sup>8</sup> Moreover, note that the term  $\nabla \pi(\lambda^*)' \zeta^n(s) / \sqrt{n}$  vanishes because  $\lambda^*$  is a maximizer of  $\pi(\lambda)$  and is

<sup>8</sup> In particular, the remainder term is given by

$$R_{\lambda^*,3} \left( \frac{1}{\sqrt{n}} \zeta^n(s) \right) = \sum_{\substack{\alpha_1, \dots, \alpha_I \in \{0,1,2,3\} \\ \text{s.t. } \alpha_1 + \dots + \alpha_I = 3}} \frac{\partial^3 \pi \left( \lambda^* + \frac{C}{\sqrt{n}} \zeta^n(s) \right)}{\partial x_1^{\alpha_1} \partial x_2^{\alpha_2} \dots \partial x_I^{\alpha_I}} \prod_{i=1}^I \frac{\left( \frac{1}{\sqrt{n}} \zeta_i^n(s) \right)^{\alpha_i}}{\alpha_i!} \quad \text{for some } C \in (0, 1).$$

in the interior of the feasible region  $\mathcal{L}$  (see Assumption 2), implying that  $\nabla\pi(\lambda^*) = 0$ . Therefore, we have that

$$\pi\left(\lambda^* + \frac{1}{\sqrt{n}}\zeta^n(s)\right) = \pi(\lambda^*) - \frac{1}{n}\zeta^n(s)'H\zeta^n(s) + O\left(n^{-3/2}\right),$$

where  $H = -\frac{1}{2}\nabla^2\pi(\lambda^*)$ . Using this and Eqs. (35) and (43), it follows that

$$\pi^n(\lambda^n(s)) = n\pi(\lambda^*) - \zeta^n(s)'H\zeta^n(s) + O\left(n^{-1/2}\right). \tag{150}$$

Finally, using Eqs. (39), (41) and (46), and (150), it is straightforward to derive the following:

$$\begin{aligned} \hat{V}^n(t) &= n\left(\pi(\lambda^*) - h_0^n\right)t - \left[ \int_0^t \pi^n(\lambda^n(s)) ds - \int_0^t \sum_{i=0}^I h_i^n Q_i^n(s) ds - (c^n)'I^n(t) \right] \\ &= \int_0^t \left[ \zeta^n(s)'H\zeta^n(s) + O\left(n^{-1/2}\right) \right] ds + \int_0^t \sum_{i=0}^I h_i Z_i^n(s) ds + c'U^n(t). \end{aligned}$$

Therefore, replacing  $\hat{V}^n$ ,  $Z^n$ ,  $\zeta^n$ , and  $U^n$  by their formal limits  $\xi$ ,  $Z$ ,  $\zeta$ , and  $U$ , we arrive at the following cost process of the approximating Brownian control problem:

$$\xi(t) = \int_0^t \zeta(s)'H\zeta(s) ds + \int_0^t \sum_{i=0}^I h_i Z_i(s) ds + c'U(t), \quad t \geq 0.$$

Note that it is a diagonal matrix, i.e.,  $H = \text{diag}(\alpha_1, \dots, \alpha_I)$  where

$$\alpha_i = -\left(\Lambda_i^{-1}\right)(\lambda_i^*) - \frac{\lambda_i^*}{2}\left(\Lambda_i^{-1}\right)''(\lambda_i^*), \quad i = 1, \dots, I.$$

Using this we further simplify the limiting cost process  $\xi(t)$  as follows:

$$\xi(t) = \int_0^t \left[ \sum_{i=1}^I \alpha_i \zeta_i^2(s) + \sum_{i=0}^I h_i Z_i(s) \right] ds + c'U(t), \quad t \geq 0.$$

### A.2 Derivation of Eq. (143)

Recall that the proposed chosen demand rates are

$$\lambda_i^n = n\lambda_i^* + \sqrt{n}q(t), \quad i = 1, \dots, I, \quad t \geq 0,$$

where  $q(t) = \frac{1}{2\alpha_i} v \left( \frac{W^n(t)}{\sqrt{n}} \right)$ . Therefore, the proposed pricing policy for region  $i$  is given as follows:

$$\begin{aligned} p_i^n(t) &= (\Lambda_i^n)^{-1} (\lambda_i^n(t)) \\ &= (\Lambda_i^n)^{-1} (n\lambda_i^* + \sqrt{n}q(t)) \\ &= \Lambda_i^{-1} \left( \lambda_i^* + \frac{q(t)}{\sqrt{n}} \right), \end{aligned}$$

where the third equality follows from the fact that  $(\Lambda_i^n)^{-1}(nx) = \Lambda_i^{-1}(x)$  for  $x \in \mathcal{L}$ . Then note that by Taylor’s theorem we have

$$\begin{aligned} p_i^n(t) &= \Lambda_i^{-1}(\lambda_i^*) + (\Lambda_i^{-1})'(\lambda_i^*) \frac{q(t)}{\sqrt{n}} + \frac{1}{2} (\Lambda_i^{-1})'' \\ &\quad \left( \lambda_i^* + \frac{c \cdot q(t)}{\sqrt{n}} \right) \left( \frac{q(t)}{\sqrt{n}} \right)^2 \quad \text{for some } c \in (0, 1), \end{aligned}$$

which implies that

$$\begin{aligned} p_i^n(t) &= \Lambda_i^{-1}(\lambda_i^*) + (\Lambda_i^{-1})'(\lambda_i^*) \frac{q(t)}{\sqrt{n}} + O\left(\frac{1}{n}\right) \\ &= \Lambda_i^{-1}(\lambda_i^*) + \frac{(\Lambda_i^{-1})'(\lambda_i^*)}{2\alpha_i\sqrt{n}} v \left( \frac{W^n(t)}{\sqrt{n}} \right) + O\left(\frac{1}{n}\right). \end{aligned}$$

As an aside, observe that by rearranging terms we have

$$\sqrt{n} \left( p_i^n(t) - \Lambda_i^{-1}(\lambda_i^*) \right) = \frac{(\Lambda_i^{-1})'(\lambda_i^*)}{2\alpha_i} v \left( \frac{W^n(t)}{\sqrt{n}} \right) + O\left(\frac{1}{\sqrt{n}}\right).$$

This implies that our proposed dynamic pricing policy coincides with the static prices to a first-order approximation, but deviates from the static prices on the second order, i.e., order  $1/\sqrt{n}$ .

## B Miscellaneous proofs

**Proof of Lemma 1** This proof follows in an almost identical fashion to Lemma 2 in Ata et al. [9], but we include it for completeness. It consists of four steps. We let  $e^n$  denote the  $n$ th unit basis vector in a Euclidean space of appropriate dimension. That is, the  $n$ th component of  $e^n$  is one, whereas its other components are zero. Moreover, recall from the discuss following Assumption 3 that for a vector  $y \in \mathbb{R}^J$ , we write  $y = (y_B, y_N)$  where  $y_B \in \mathbb{R}^b$  and  $y_N \in \mathbb{R}^{J-b}$ .

**Step 1:** Consider the set of basic activity rates that do not cause any server idleness, i.e.,  $\{y \in \mathbb{R}^J : By_B = 0, y_N = 0\}$ . First, we show that this set is the span of  $\bar{C}$ , defined next:

$$\bar{C} = \left\{ e^j - e^{j'} : (j, j') \in \bar{C}, e^j, e^{j'} \text{ are unit basis vectors in } \mathbb{R}^J \right\}, \quad (151)$$

where  $\bar{C} = \{(j, j') : j, j' \in \{1, \dots, b\} \text{ such that } s(j) = s(j')\}$ . That is,  $\bar{C}$  is the set of all pairs of basic activities undertaken by the same server. Note that the difference  $e^j - e^{j'}$  in Eq. (151) captures the trade-off server  $s(j)$  makes by increasing the rate at which activity  $j$  is undertaken (from its nominal value  $x_j^*$ ) at the expense of decreasing the rate of activity  $j'$ . By making such adjustments to the nominal basic activity rates  $x_B^*$ , the system manager can redistribute the workload between buffers  $b(j)$  and  $b(j')$  without incurring any idleness. As such, we intuitively expect that taking linear combinations of such activity rates in  $\bar{C}$  should yield the set of activity rates that do not result in any idleness, i.e., the set  $\{y \in \mathbb{R}^J : By_B = 0, y_N = 0\}$ . In summary, in Step 1 we prove that

$$\text{span}(\bar{C}) = \left\{ y \in \mathbb{R}^J : By_B = 0, y_N = 0 \right\}.$$

To prove this, we show inclusions of both sets. First, let  $y \in \left\{ y \in \mathbb{R}^J : By_B = 0, y_N = 0 \right\}$ . To prove that  $y \in \text{span}(\bar{C})$ , we show that there exist constants  $a_{jj'}$ ,  $(j, j') \in \bar{C}$ , such that  $y = \sum_{(j, j') \in \bar{C}} a_{jj'} (e^j - e^{j'})$ . To find these constants, it will be convenient to define the sets

$$\bar{\mathcal{A}}_i = \mathcal{A}_i \cap \{1, \dots, b\},$$

where  $\mathcal{A}_i$  is the set of activities undertaken by server  $i$ , see Eq. (3). To be more specific,  $\bar{\mathcal{A}}_i$  consists of all basic activities undertaken by server  $i$ . After possibly relabeling, suppose that the basic activities are ordered so that

$$\bar{\mathcal{A}}_i = \{b_{i-1} + 1, \dots, b_i\} \quad \text{for } i = 1, \dots, I,$$

where  $0 = b_0 < b_1 < b_2 < \dots < b_I = b$ . We define constants  $a_{jj'}$  for  $(j, j') \in \bar{C}$  as follows:

$$a_{jj'} = \begin{cases} \sum_{l=b_{i-1}+1}^k y_l, & \text{if } (j, j') = (k, k+1) \text{ for } k = b_{i-1} + 1, \dots, b_i - 1 \\ & \text{and } i = 1, \dots, I, \\ 0, & \text{otherwise.} \end{cases}$$

Therefore, we have that

$$\begin{aligned}
 \sum_{(j, j') \in \bar{C}} a_{jj'} (e^j - e^{j'}) &= \sum_{i=1}^I \sum_{k=b_{i-1}+1}^{b_i-1} a_{k, k+1} (e^k - e^{k+1}) \\
 &= \sum_{i=1}^I \sum_{k=b_{i-1}+1}^{b_i-1} \left[ \left( \sum_{l=b_{i-1}+1}^k y_l \right) (e^k - e^{k+1}) \right] \\
 &= \sum_{i=1}^I \left[ y_{b_{i-1}+1} (e^{b_{i-1}+1} - e^{b_{i-1}+2}) + (y_{b_{i-1}+1} + y_{b_{i-1}+2}) (e^{b_{i-1}+2} - e^{b_{i-1}+3}) \right. \\
 &\quad \left. + \dots + \left( \sum_{l=b_{i-1}+1}^{b_i-2} y_l \right) (e^{b_i-2} - e^{b_i-1}) + \left( \sum_{l=b_{i-1}+1}^{b_i-1} y_l \right) (e^{b_i-1} - e^{b_i}) \right] \\
 &= \sum_{i=1}^I \left[ y_{b_{i-1}+1} e^{b_{i-1}+1} + (y_{b_{i-1}+2} + y_{b_{i-1}+1} - y_{b_{i-1}+1}) e^{b_{i-1}+2} \right. \\
 &\quad \left. + \dots + \left( \sum_{l=b_{i-1}+1}^{b_i-1} y_l - \sum_{l=b_{i-1}+1}^{b_i-2} y_l \right) e^{b_i-1} - \left( \sum_{l=b_{i-1}+1}^{b_i-1} y_l \right) e^{b_i} \right] \\
 &= \sum_{i=1}^I \left[ y_{b_{i-1}+1} e^{b_{i-1}+1} + y_{b_{i-1}+2} e^{b_{i-1}+2} + \dots + y_{b_i-1} e^{b_i-1} - \left( \sum_{l=b_{i-1}+1}^{b_i-1} y_l \right) e^{b_i} \right] \\
 &= \sum_{i=1}^I \left[ y_{b_{i-1}+1} e^{b_{i-1}+1} + y_{b_{i-1}+2} e^{b_{i-1}+2} + \dots + y_{b_i-1} e^{b_i-1} - (-y_{b_i}) e^{b_i} \right] \\
 &= \sum_{i=1}^I \sum_{k=b_{i-1}+1}^{b_i} y_k e^k \\
 &= \sum_{j=1}^J y_j e^j,
 \end{aligned}$$

the first two equalities following from the definition of the  $a_{jj'}$ ,

the fourth equality from algebraic rearrangements, and the fifth equality from canceling terms. To derive the sixth equality note that  $y$  satisfies  $By_B = 0$ , which implies

$$\sum_{l=b_{i-1}+1}^{b_i} y_l = 0 \quad \text{for } i = 1, \dots, I.$$

Equivalently, we have that

$$\sum_{l=b_{i-1}+1}^{b_i-1} y_l = -y_{b_i} \quad \text{for } i = 1, \dots, I.$$

Substituting this for the last term of the fifth equality yields the sixth equality. Finally, the eighth equality from the facts that  $y_N = 0$  and that the sets  $\bar{A}_i, i = 1, \dots, I$ , partition the basic activities. Since  $y = \sum_{j=1}^J y_j e^j$ , we conclude that  $y \in \text{span}(\bar{C})$ .

Conversely, let  $y \in \text{span}(\bar{C})$ . Then there are constants  $a_{jj'}, (j, j') \in \bar{C}$ , such that

$$y = \sum_{(j,j') \in \bar{C}} a_{jj'} (e^j - e^{j'}).$$

Since  $\bar{C}$  consists only of pairs of basic activities, it follows that  $y_N = 0$ . Furthermore, for  $(j, j') \in \bar{C}$  and  $i \in \{1, \dots, I\}$ , we have

$$\begin{aligned} [A(e^j - e^{j'})]_i &= \sum_{l=1}^b A_{il} (e_l^j - e_l^{j'}) = \sum_{l=1}^b \mathbf{1}_{\{s(l)=i\}} (e_l^j - e_l^{j'}) \\ &= \mathbf{1}_{\{s(j)=i\}} - \mathbf{1}_{\{s(j')=i\}} = 0, \end{aligned}$$

the second equality holding by Eq. (1) and the fourth equality holding since  $s(j) = s(j')$ . Therefore,  $A(e^j - e^{j'}) = 0$  for all  $(j, j') \in \bar{C}$ , implying that  $Ay = 0$  by linearity. So,  $y \in \{y \in \mathbb{R}^J : Ay = 0, y_N = 0\}$ .

**Step 2:** In this step, we show that  $\mathcal{N} = \text{span}(\tilde{C})$ , where  $\tilde{C} = \{Ry : y \in \bar{C}\}$ . To see this, recall that  $\mathcal{N} = \{Hy_B : By_B = 0, y_B \in \mathbb{R}^b\} = \{Ry : Ay = 0, y_N = 0\}$ . Thus, it follows from Step 1 and the definition of  $\tilde{C}$  that  $\mathcal{N} = \text{span}(\tilde{C})$ .

**Step 3:** In this step, we show that  $\tilde{C} = \left\{ \mu_j^* (e^{b(j)} - e^{b(j')}) : (j, j') \in \bar{C}, e^{b(i)}, e^{b(j')} \in \mathbb{R}^I \right\}$ . To see this, note that for  $(j, j') \in \bar{C}$  and  $i \in \{1, \dots, I\}$ , we have that

$$\begin{aligned} [R(e^j - e^{j'})]_i &= \sum_{l=1}^J R_{il} (e_l^j - e_l^{j'}) = \sum_{l=1}^J \mu_l^* \mathbf{1}_{\{b(l)=i\}} (e_l^j - e_l^{j'}) \\ &= \mu_j^* \mathbf{1}_{\{b(j)=i\}} - \mu_{j'}^* \mathbf{1}_{\{b(j')=i\}} \\ &= \mu_j^* (\mathbf{1}_{\{b(j)=i\}} - \mathbf{1}_{\{b(j')=i\}}) = \mu_j^* (e_i^{b(j)} - e_i^{b(j')}), \end{aligned}$$



the second equality following from Eqs. (2) and (25) and the fourth equality following from the fact that  $s(j) = s(j')$  (since  $(j, j') \in \bar{C}$ ) and Eq. (24). That is,

$$R(e^j - e^{j'}) = \mu_j^* (e^{b(j)} - e^{b(j')}) \quad \text{for } (j, j') \in \bar{C}. \tag{152}$$

Then using the definition of  $\bar{\bar{C}}$ , we write

$$\begin{aligned} \tilde{C} &= \{Ry : y \in \bar{\bar{C}}\} \\ &= \{Ry : y = e^j - e^{j'} \text{ such that } (j, j') \in \bar{C}, e^j, e^{j'} \text{ are unit basis vectors}\} \\ &= \{R(e^j - e^{j'}) : (j, j') \in \bar{C}, e^j, e^{j'} \text{ are unit basis vectors}\} \\ &= \{\mu_j^* (e^{b(j)} - e^{b(j')}) : (j, j') \in \bar{C}, e^j, e^{j'} \text{ are unit basis vectors}\}, \end{aligned}$$

where the last equality follows from Eq. (152). Hence, the result holds. In particular, by the definition of buffer communication, note that

$$\tilde{C} = \left\{ \mu_j^* (e^i - e^{i'}) : \text{buffers } i \text{ and } i' \text{ communicate directly, } e^i, e^{i'} \in \mathbb{R}^I \right\}.$$

**Step 4:** We consider the matrix  $M$  defined in Lemma 1 (see Eq. (59)) and show that its rows form a basis for  $\mathcal{M}$ . To that end, let  $M^l, l = 1, \dots, L$ , be the rows of the matrix  $M$  given in Eq. (59). Since the buffer pools partition the servers, the rows of  $M$  are linearly independent. Thus, to complete the proof, it suffices to show that  $\mathcal{M} = \text{span}(M^1, \dots, M^L)$ . Recalling that  $\mathcal{M} = \mathcal{N}^\perp$  and  $\mathcal{N} = \text{span}(\tilde{C})$ , it follows that  $a \in \mathcal{M}$  if and only if  $a \cdot z = 0$  for all  $z \in \tilde{C}$ . Moreover, since  $\mu_j^* > 0$  for all  $j \in \{1, \dots, b\}$ , it follows from Step 3 that

$$\mathcal{N} = \text{span}\left(\left\{e^i - e^{i'} : \text{buffers } i \text{ and } i' \text{ communicate directly, } e^i, e^{i'} \in \mathbb{R}^I\right\}\right).$$

Therefore,  $a \in \mathcal{M}$  if and only if  $a_i = a_{i'}$  for all buffers  $i$  and  $i'$  that communicate directly.

To prove that  $\mathcal{M} = \text{span}(M^1, \dots, M^L)$  we show inclusions of both sets. On the one hand, let  $a \in \mathcal{M}$ . Then  $a_i = a_{i'}$  for all buffers  $i$  and  $i'$  that communicate directly. By definition of buffer communication, it immediately follows that  $a_i = a_{i'}$  for all buffers  $i$  and  $i'$  that communicate. That is,  $a_i = a_{i'}$  for all buffers  $i$  and  $i'$  that are in the same buffer pool. Thus,  $a \in \text{span}(M^1, \dots, M^L)$ , implying that  $\mathcal{M} \subseteq \text{span}(M^1, \dots, M^L)$ . On the other hand, to show that  $\text{span}(M^1, \dots, M^L) \subseteq \mathcal{M}$ , it suffices to show that  $M^l \in \mathcal{M}$  for each  $l = 1, \dots, L$ . To that end, it is enough to show that  $M_i^l = M_{i'}^l$  for all buffers  $i$  and  $i'$  that communicate directly. However, this trivially holds by Eq. (59), since buffers  $i$  and  $i'$  that communicate directly are in the same buffer pool. Thus,  $\text{span}(M^1, \dots, M^L) \subseteq \mathcal{M}$ . □

**Proof of Lemma 2** It is enough to show that  $(MR)_{lj} = (GA)_{lj}$  for all  $l = 1, \dots, L$  and  $j = 1, \dots, J$ , where  $G$  is given by Eq. (60). Indeed, by Eqs. (2), (25), and (59),

$$(MR)_{lj} = \sum_{i=1}^I M_{li} R_{ij} = \sum_{i=1}^I \mathbf{1}_{\{i \in \mathcal{P}_l\}} \mu_j^* \mathbf{1}_{\{b(j)=i\}} = \mu_j^* \mathbf{1}_{\{b(j) \in \mathcal{P}_l\}}. \quad (153)$$

On the other hand, by Eqs. (1) and (60),

$$(GA)_{lj} = \sum_{i=1}^I G_{li} A_{ij} = \sum_{i=1}^I \lambda_i^* \mathbf{1}_{\{i \in \mathcal{S}_l\}} \mathbf{1}_{\{s(j)=i\}} = \lambda_{s(j)}^* \mathbf{1}_{\{s(j) \in \mathcal{S}_l\}}. \quad (154)$$

Note that by Eq. (24) we have  $\mu_j^* = \lambda_{s(j)}^*$  and by Eq. (58) we have that  $b(j) \in \mathcal{P}_l$  if and only if  $s(j) \in \mathcal{S}_l$ . Thus, the desired result immediately follows by Eqs. (153) and (154).  $\square$

**Proof of Lemma 3** When  $L = 1$ , all buffers are in a single buffer pool. Thus, it follows immediately from Eq. (59) that  $M = e'$ . Furthermore, by definition of buffer communication and Eq. (58), there is a single server pool. It then follows from Eq. (60) that  $G = (\lambda^*)'$ .

To prove the first relationship in Eq. (69), note that

$$M\eta q = \eta M q = \eta e' q = \eta \sum_{i=1}^I q_i = \eta,$$

where the second equality follows from  $M = e'$  and where the fourth equality follows from the fact that  $q$  is a probability vector. To prove the second relationship in Eq. (69), first note that  $MC = e' \in \mathbb{R}^J$ . This follows from  $M = e' \in \mathbb{R}^I$ , the definition of  $C$  in Eq. (2), and the fact that  $C$  has one nonzero element per column. Therefore,

$$MC \text{diag}(x^*) A' = e' \text{diag}(x^*) A' = (x^*)' A' = (Ax^*)' = e' \in \mathbb{R}^I,$$

the fourth equality following from the heavy traffic assumption, see Eq. (29).  $\square$

**Proof of Lemma 4** This is a straightforward convex optimization problem. Forming the Lagrangian

$$\mathcal{L}(\zeta, \nu) = \sum_{i=1}^I \alpha_i \zeta_i^2 - \nu \sum_{i=1}^I \zeta_i + \nu x,$$

where  $\nu$  is the Lagrange multiplier, the necessary first-order conditions then give

$$\zeta_i^* = \frac{\gamma}{2\alpha_i}, \quad i = 1, \dots, I.$$

Substituting this into the constant  $e'\zeta = x$  yields  $v = 2x/\hat{\alpha}$  and

$$\zeta_i^* = \frac{x}{\alpha_i \hat{\alpha}}, \quad i = 1, \dots, I. \tag{155}$$

The optimality of this solution follows from the convexity of the objective. Substituting (155) in the objective function yields  $c(x) = x^2/\hat{\alpha}$  as desired.  $\square$

**Proof of Proposition 1** Let  $(Y, \zeta)$  be an admissible control for (48) and (54) with the corresponding state process  $Z$  and idleness process  $U$ . Letting  $W(t) = MZ(t)$  for  $t \geq 0$ , (48) implies that (65) holds, and (64) holds by definition. Similarly, (66) and (67) follow from (53) and (54) whereas (68) follows from (52). Thus,  $(Z, U, \zeta)$  of the BCP formulation (48) and (54) is an admissible policy for the RBCP (63) and (68). Because the two formulations have the same process  $Z, U, \zeta$ , they have the same cost.

The converse follows exactly as in (the second part of) the proof of Theorem 1 in Harrison and Van Mieghem [56] (see pages 753–754) with the only substantive difference being (aside from the obvious notational differences) the process  $X$  on their Eq. (36) on page 755 is replaced with

$$B(t) - \eta q \int_0^t e'Z(s)ds - C \text{diag}(x^*) \int_0^t \kappa(s)ds$$

in our setting. Then following the same steps in their proof shows that the analogy of the process  $Y$  (in our setting) defined as in their Eq. (35) and  $\zeta$  is admissible for our BCP (48) and (54). Moreover, because  $(Y, \zeta)$  results in the same queue length process  $Z$ . Its cost is the same as that of the policy  $(Z, U, \zeta)$  for RBCP (63) and (68).  $\square$

**Proof of Proposition 2** Given an admissible policy  $\theta$  for EWF and the corresponding process  $W, L$ , we set  $Z_{i^*} \equiv W$  and  $Z_i \equiv 0$  for  $i \neq i^*$  and  $U_{k^*} \equiv L$  and  $U_k \equiv 0$  for  $k \neq k^*$ . Moreover, we set  $\zeta_i(s) = \theta(s)/(\alpha_i \hat{\alpha}_i)$  for  $i = 1, \dots, I$ , which results in  $\sum_{i=1}^I \alpha_i \zeta_i^2(s) = c(\theta(s))$  by Lemma 4. Then it follows from (77) and (78) that  $(Z, U, \zeta)$  has the same cost in RBCP as  $\theta$  does in EWF.

To prove the converse, let  $Z, U, \zeta$  be an admissible policy for RBCP, and let

$$\theta(s) = e'\zeta(s), \quad W(s) = e'Z(s), \quad \text{and} \quad L(s) = (\lambda^*)'U(s), \quad s \geq 0.$$

It is easy to verify that  $\theta(\cdot)$  is admissible for EWF. Moreover,  $c(\theta(s)) \leq \sum_{i=1}^I \alpha_i \zeta_i^2(s)$  by Lemma 4 and that  $hW(s) \leq \sum_{i=1}^I (h_i - h_0)Z_i(s)$  and  $rL(s) \leq c'U(s)$  for  $s \geq 0$ . Thus, the cost of  $\theta$  for the EWF is less than or equal to that of the policy  $(Z, U, \zeta)$  for the RBCP.  $\square$

**Proof of Proposition 3** Consider the auxiliary stationary reflected diffusion on  $[0, \infty)$ , denoted by  $\{\tilde{W}(t), t \geq 0\}$ , associated with the drift rate function  $-(\eta y - a + \theta^*(y))$  and variance parameter  $\sigma^2$ . As noted on pages 470–471 of Browne and Whitt [34]—also see Mandl [74] and Karlin and Taylor [64]—its probability density function,

denoted by  $\varphi$ , is given as follows:

$$\varphi(x) = \frac{\exp\left\{-\int_0^x \frac{2}{\sigma^2}(\eta y - a + \theta^*(y)) dy\right\}}{\int_0^\infty \exp\left\{-\int_0^y \frac{2}{\sigma^2}(\eta s - a + \theta^*(s)) ds\right\} dy}, \quad x \in [0, \infty) \quad (156)$$

provided all integrals are finite, which we verify next. To this end, let  $k = \inf\{y \geq 0 : v(y) \geq 0\}$  where  $(v, \beta^*)$  solve the Bellman equation (89) and (90), and note from Eq. (90) that  $-r \leq v(y) \leq 0$  for  $y \leq k$  and  $0 \leq v(y) \leq h/\eta$  for  $y \geq k$ . In order to verify the integrals above are finite, using Eq. (91) note that

$$\begin{aligned} \exp\left\{-\int_0^y \frac{2}{\sigma^2}(\eta s - a + \theta^*(s)) ds\right\} &= \exp\left\{-\int_0^y \frac{2}{\sigma^2}\left(\eta s - a + \frac{\hat{\alpha}}{2}v(s)\right) ds\right\} \\ &= \exp\left\{-\frac{\eta y^2 - ay}{\sigma^2}\right\} \exp\left\{-\frac{\hat{\alpha}}{\sigma^2}\left[\int_0^k v(s) ds + \int_k^y v(s) dy\right]\right\} \\ &\leq \exp\left\{-\frac{\eta y^2 - ay}{\sigma^2}\right\} \exp\left\{\frac{\hat{\alpha}}{\sigma^2}rk\right\}, \end{aligned} \quad (157)$$

from which we also deduce that the integral in the denominator of the right hand side of Eq. (156) is finite. Moreover, it follows from Eq. (157) that the stationary diffusion  $\tilde{W}$  has finite moments. In particular,

$$E[\tilde{W}(0)] = E[\tilde{W}(t)] < \infty, \quad t < \infty. \quad (158)$$

Next, we define another auxiliary stationary diffusion, denoted by  $\tilde{W}^*$ , as follows:

$$\tilde{W}^*(t) = W^*(0) + \tilde{W}(t).$$

Noting  $W^*(0) < \tilde{W}^*(0)$  almost surely, we define the stopping time  $\tau$  as follows:

$$\tau = \inf\{t \geq 0 : W^*(t) \geq \tilde{W}^*(t)\}$$

and introduce the following process:

$$\hat{W}^*(t) = \begin{cases} W^*(t), & t < \tau, \\ \tilde{W}^*(t), & t > \tau. \end{cases}$$

By the strong Markov property of diffusions,  $\hat{W}^*$  has the same distribution as  $W^*$ . Moreover,

$$\hat{W}^*(t) \leq \tilde{W}^*(t), \quad t \geq 0.$$

Therefore, we conclude that

$$\begin{aligned}
 E [W^*(t)] &= E [\hat{W}^*(t)] \\
 &\leq E [\tilde{W}^*(t)] \\
 &= W^*(0) + E [\tilde{W}(t)] \\
 &= W^*(0) + E [\tilde{W}(0)] \\
 &< \infty,
 \end{aligned}
 \tag{159}$$

where the second equality follows from the definition of  $\tilde{W}^*$ , the third equality from the stationarity of  $\tilde{W}$ , and the last equality from Eq. (158). Thus, we conclude from  $W^*(t) \geq 0$  for  $t \geq 0$  and Eq. (159) that

$$\lim_{t \rightarrow \infty} \frac{E [W^*(t)]}{t} \leq \lim_{t \rightarrow \infty} \frac{W^*(0) + E [\tilde{W}(0)]}{t} = 0,$$

as desired. □

The next lemma aids in the proof of Lemma 6. To state the result, it will be convenient to rewrite Eqs. (103) and (104) as follows:

$$v'(x) = q_2 v^2(x) + q_1(x)v(x) + q_0(x), \quad x \geq 0, \tag{160}$$

$$v(0) = -r, \tag{161}$$

where  $q_0(x) = \frac{2}{\sigma^2} (\beta - hx)$ ,  $q_1(x) = \frac{2}{\sigma^2} (\eta x - a)$ , and  $q_2 = \frac{\hat{\sigma}}{2\sigma^2} > 0$  for  $x \geq 0$ .

**Lemma 23** For each  $v \in C^1[0, \infty)$  satisfying Eqs. (160) and (161),  $y(x) = \exp \{-q_2 \int_0^x v(t) dt\}$  satisfies

$$y''(x) - q_1(x)y'(x) + q_2q_0(x)y(x) = 0, \quad x \geq 0, \tag{162}$$

$$y(0) = 1, \quad y'(0) = rq_2. \tag{163}$$

Conversely, for each  $y \in C^2[0, \infty)$  satisfying Eqs. (162) and (163),  $v = -y'/(q_2y)$  satisfies Eqs. (160)–(161).

**Proof of Lemma 23** Let  $v \in C^1[0, \infty)$  satisfy Eqs. (160) and (161) and let  $y(x) = \exp \{-q_2 \int_0^x v(t) dt\}$ . Then it follows that

$$\begin{aligned}
 &y''(x) - q_1(x)y'(x) + q_2q_0(x)y(x) \\
 &= \left[ \exp \left\{ -q_2 \int_0^x v(t) dt \right\} \cdot (-q_2v(x)) \right]' \\
 &\quad - q_1(x) \left[ \exp \left\{ -q_2 \int_0^x v(t) dt \right\} \cdot (-q_2v(x)) \right]
 \end{aligned}$$

$$\begin{aligned}
& + q_2 q_0(x) \exp \left\{ -q_2 \int_0^x v(t) dt \right\} \\
& = \left[ \exp \left\{ -q_2 \int_0^x v(t) dt \right\} \cdot (-q_2 v(x))^2 \right. \\
& \quad \left. + \exp \left\{ -q_2 \int_0^x v(t) dt \right\} \cdot (-q_2 v'(x)) \right] \\
& \quad + q_2 q_1(x) v(x) \exp \left\{ -q_2 \int_0^x v(t) dt \right\} + q_2 q_0(x) \exp \left\{ -q_2 \int_0^x v(t) dt \right\} \\
& = q_2 \exp \left\{ -q_2 \int_0^x v(t) dt \right\} \left[ q_2 v^2(x) - v'(x) + q_1(x) v(x) + q_0(x) \right] \\
& = 0.
\end{aligned}$$

Moreover,  $y(0) = \exp \{-q_2 \cdot 0\} = 1$  and  $y'(0) = -q_2 \exp \{-q_2 \cdot 0\} v(0) = r q_2$ .

On the other hand, let  $y \in C^2[0, \infty)$  satisfy Eqs. (162) and (163) and let  $v = -y'/(q_2 y)$ . Then it follows that

$$\begin{aligned}
v'(x) & = \left[ -\frac{y'(x)}{q_2 y(x)} \right]' = -\frac{1}{q_2} \left[ \frac{y''(x)}{y(x)} - \left( \frac{y'(x)}{y(x)} \right)^2 \right] = -\frac{y''(x)}{q_2 y(x)} + q_2 v^2(x) \\
& = -\frac{q_1(x) y'(x)}{q_2 y(x)} + q_0(x) + q_2 v^2(x) = q_2 v^2(x) + q_1(x) v(x) + q_0(x).
\end{aligned}$$

Moreover,  $v(0) = -y'(0)/(q_2 y(0)) = -(r q_2)/(q_2 \cdot 1) = -r$ . This completes the proof.  $\square$

**Proof of Lemma 6** It is known that Eqs. (162) and (163) can be transformed into a degenerate hypergeometric equation known as a Kummer's equation; see Polyanin and Zaitsev [79]. Such equations are known to have confluent hypergeometric function solutions; see Bateman and Erdélyi [22] and Abramowitz and Stegun [1]. It then follows from Lemma 23 that Eqs. (160) and (161) have a solution  $v$ . To complete the proof, we must show that the solution  $v$  to Eqs. (160) and (161) is unique. To this end, define the function  $f$  by

$$f(x, v) = q_2 v^2 + q_1(x) v + q_0(x), \quad (x, v) \in [0, \infty) \times (-\infty, \infty).$$

To prove uniqueness, it is enough to show that  $f$  is locally Lipschitz in  $v$ , i.e., that  $f$  is Lipschitz in  $v$  when restricted to the compact domain  $[0, N] \times [-M, M]$  where  $N, M > 0$ . More specifically, local Lipschitzness will demonstrate uniqueness on each compact interval, which can then be easily extended to the positive real line. To this end, for  $x \in [0, N]$  and  $v_1, v_2 \in [-M, M]$  we have that

$$\begin{aligned}
|f(x, v_1) - f(x, v_2)| & = \left| q_2 v_1^2 + q_1(x) v_1 - q_2 v_2^2 - q_1(x) v_2 \right| \\
& \leq q_2 \left| v_1^2 - v_2^2 \right| + |q_1(x)| |v_1 - v_2|
\end{aligned}$$

$$\begin{aligned}
&= \left[ q_2 |v_1 + v_2| + \frac{2}{\sigma^2} (\eta x + |a|) \right] \cdot |v_1 - v_2| \\
&\leq \left[ 2Mq_2 + \frac{2}{\sigma^2} (\eta N + |a|) \right] |v_1 - v_2|.
\end{aligned}$$

Thus,  $f$  is locally Lipschitz in  $v$ . This completes the proof.  $\square$

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